The Sutton Strategy

Sutton Partnership’s Sustainable Community Strategy 2007-2010

Acting today for tomorrow’s Sutton
Chair’s Foreword

The Sutton Strategy sets out a shared vision of the kind of borough that we want Sutton to be - bringing together thoughts and ideas identified through a comprehensive programme of consultation and engagement. As Chair of the Sutton Partnership Board I am proud to celebrate our success and, with the rest of the Board, to work in partnership to help plan a brighter future for Sutton and its residents.

Sutton is one of the safest boroughs in London, has a variety of high quality leisure facilities, some of the top exam results in the country, is a national leader in recycling and environmental sustainability, has beacon services for libraries, Waste Management and Street Cleaning and the only beacon community safety partnership in the country. Sutton’s people play a central role in achieving these successes - making our local economy thrive, giving up their time to help others by volunteering through the largest volunteer centre in the country, sorting their waste and recycling, and making the most of the opportunities that Sutton offers.

Local people want high quality, accessible and integrated public services. Sutton service providers have an ambitious and achievable programme of moving beyond partnership towards integration in key areas. Our integrated council and police safer communities team is breaking the mould nationally, our integrated Disability Partnership for Children and Young People, previously called the Children’s Trust, works to safeguard children and the council and the Primary Care Trust are also working towards more integrated commissioning of adult care services.

Sutton also has a rich and diverse culture - sport, the arts, our built heritage, libraries and parks are all central to our quality of life and have a vital role to play in improving people’s health, making our communities safer and in encouraging enterprise and economic vitality.

However Sutton also faces significant challenges – such as the continuing growth of car traffic and increasing diversity. We want to improve our public transport network, tackle health inequalities, create more affordable homes and develop our town and district centres to better meet the needs of local people.

The Sutton Partnership has recently negotiated a Local Area Agreement (LAA) with the Government, which sets out in detail the things that we want to do over the next three years to realise our aspirations for the borough – taking action today to achieve tomorrow’s Sutton.

The Sutton Strategy sets out an ambitious programme to tackle the challenges that we face. There is a great deal of work to do and I know that we have the commitment, drive and leadership to do it.

Councillor Sean Brennan, Chair of the Sutton Partnership, February 2007
CONTENTS

1. THE SUTTON PARTNERSHIP ........................................................................................................ 4
2. TOMORROW’S SUTTON ........................................................................................................ 9
3. DEVELOPING ACTIVE AND INCLUSIVE COMMUNITIES .................................................. 14
4. ENCOURAGING ENTERPRISE AND EMPLOYMENT ......................................................... 18
5. CREATING SAFER COMMUNITIES .................................................................................... 21
6. IMPROVING HEALTH AND WELLBEING .......................................................................... 25
7. INVESTING IN CHILDREN AND YOUNG PEOPLE .......................................................... 30
8. IMPROVING HOUSING AND MANAGING GROWTH ....................................................... 34
9. DEVELOPING A CLEANER AND GREENER ENVIRONMENT ......................................... 38
10. VALUING SUTTON’S OLDER PEOPLE .......................................................................... 43
11. SUSTAINABLE COMMUNITY STRATEGY ACTION PLAN. ................................................ 47
1. The Sutton Partnership

The Sutton Partnership is the borough’s Local Strategic Partnership (LSP) established in 2002. It comprises the key public sector organisations in the borough, together with a wide range of local voluntary and community groups and businesses. Over recent years, it has become increasingly apparent that to tackle many of the difficult challenges that we face, maximising the energy and potential of the wider community is critical and that working in partnership to deliver shared aims is often the route to success. This is the role of the Sutton Partnership – to help to articulate a coherent vision of the borough’s future and through this strategy and its action plan to ensure that the right things are happening on the ground to make that vision a reality.

The Partnership brings together hundreds of local groups and businesses to create and deliver exciting new strategies to boost economic growth and improve our overall quality of life. It works to improve public services, deliver sustainable growth, regenerate depressed areas economically, socially and physically, and most importantly involve a wide range of people from within the borough in deciding how to achieve those aims.

SP Governance Proposal – not to be finalised until 20 March 2007 SP Board.

As represented in the diagram below, the Sutton Partnership is an extensive network of related partnerships. It is important to recognise that it is the combined activities of all of these partnerships and the other groups that support them, that collectively comprise the Sutton Partnership. This gives a sense not just of the complexity and breadth of the work that the Sutton Partnership delivers, but also of the massive potential that all these organisations working together brings to implementing the Sutton Strategy.

The Diagram below shows the Sutton Partnership is a family of 6 Themed Partnerships, reflecting the 8 themes of this Community Strategy, with a co-ordinating board of 25 members, meeting four times a year. These themes and the over-riding vision to which they relate are outlined in Section 2 of the Sutton Strategy. The Sutton Partnership Board is made up of the following core members:

- Sutton Council’s Leader (Chair of the Board), 2 Deputy Leaders, leader of the majority opposition party and the Chief Executive.
- Director, Sutton Centre for the Voluntary Sector (SCVS).
- Borough Commander of Police.
- Sutton & Merton PCT Executive Director of Service Delivery – Sutton.
- Community Engagement Network. (This is a network managed by SCVS to which eight community representatives with specific portfolios are elected on tri-annual basis.)

Together with representatives elected from the following 6 Themed Partnerships:

- Safer Sutton Partnership Board.
Appendix 1

- Children and Young People’s Strategic Board, the Primary and Special Education Planning Group and Secondary Education Planning Forum, and the Post 14 Learning Partnership.
- Economic Development Partnership.
- Sutton Adults Partnership.
- Sutton Sustainability Partnership.

Observers (Non Voting):
- Members of Parliament for Carshalton and Wallington and Sutton and Cheam, the Borough’s Member of the Greater London Authority and Member of the Metropolitan Police Authority.
Diagram  Proposed new LSP structure – from April 2007

Themed Partnerships elect representatives to the Sutton Partnership Board for not less than a 2 year term. Permanent members of the SP Board will be the Council’s Chief Executive, Leader, two deputy leaders and the leader of the largest opposition group of Sutton Council, Director of SCVS, Borough Commander of Police, and PCT Executive Director of Service Delivery – Sutton.

The boxes list the indicative family of organisations linked to the Themed Partnerships and are not exhaustive.

<table>
<thead>
<tr>
<th>Themed Partnership</th>
<th>Linking Organisations</th>
</tr>
</thead>
<tbody>
<tr>
<td>(New) Single Sutton Partnership Board:</td>
<td>25 members.</td>
</tr>
<tr>
<td>Children &amp; Young People Partnerships</td>
<td>Sutton Local Executive Committee, Mental Health Forum, Mental Health Partnership Board, Public Health Working Group, Learning Disability Partnership Board, Older People’s Local Implementation group, Sutton Senior’s Forum, Sutton Carers Forum, Safeguarding Adults Committee, Supporting People Board and new Physical Disability and Sensory Impairment Board.</td>
</tr>
<tr>
<td>Safer Sutton Partnership</td>
<td>Sutton Fire Service</td>
</tr>
</tbody>
</table>

All councils in England must lead the production of a community strategy for their area, in consultation with the local community. The Sutton Partnership has the responsibility to oversee its preparation, implementation and review. The Partnership has agreed a Local Area Agreement (LAA) with the government, which sets out a shared set of national and local priorities to improve public service delivery over the next three years. The LAA forms the action plan linked to the Sutton Strategy.

Monitoring and Evaluation

The Sutton Partnership is responsible for the overall co-ordination of this strategy, and progress against the action plan is monitored through an agreed performance management framework. The lead partners identified in the Action Plan have specific responsibilities for progressing targets and monitoring performance and reporting that on a regular basis.

It is important to ensure transparency for the implementation, monitoring and review of this strategy. Public scrutiny committees have a responsibility to hold partner organisations to account and to investigate performance.

The Sutton Strategy Action Plan will be monitored quarterly by the Themed Partnerships to ensure targets are on track and to ensure remedial action is taken where they are not. The performance management by the Sutton Partnership Board will be through a half year and end of year report, that will co-incide with the reporting required to Government Office for London on the Local Area Agreement.

The Sutton Partnership Board will lead an annual review of actions and targets for the Sutton Strategy that will form the basis for the annual negotiations with Government Office for London to refresh the LAA. The whole Sutton Strategy will be reviewed before the end of 2010.
2. Tomorrow’s Sutton

About the borough

Sutton is an outer London Borough with a population of 180,000 and an interesting mix of neighbourhoods. The Borough is bordered to the north, east and north-west by the London Boroughs of Merton, Croydon and Kingston-Upon-Thames and adjoins Surrey to the south. The southern parts of the borough are suburban in character, consisting predominantly of relatively affluent low-density residential areas built around former Surrey towns and villages evoking South London suburbia – Cheam, Worcester Park, Carshalton and Sutton itself.

By contrast, the northern parts of the borough, including Rosehill, St Helier and the Wrythe, along with Roundshaw towards the south-east, share many of the characteristics of inner London, with significant pockets of social deprivation, environmental degradation and limited access to employment, social infrastructure, community facilities, housing and transport services.

Employment amongst Sutton’s resident population is high, with only 3.4% registered unemployed. Local jobs are concentrated in retail, professional and other service areas with smaller clusters of employment in the construction and manufacturing sectors. 61.3% of the borough’s 64,000-strong workforce is professional, managerial or skilled non-manual - the highest percentage in London. There are around 6,000 businesses within the borough, with 80% employing four people or less.

Sutton Town Centre offers a high level of attractive and accessible shopping, employment and leisure activities with good public transport links. The town centre boasts over 400 retail outlets within an attractive pedestrianised shopping environment. A range of arts, culture and entertainment activities, pavement cafes and a vibrant evening economy all contribute towards a lively and successful town centre environment. With over 200,000 square metres of office floorspace, Sutton Town Centre is also a significant office location within South London.

The 2001 Census provides the following breakdown of Sutton’s ethnic groups:

<table>
<thead>
<tr>
<th>Ethnic Group</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>White British</td>
<td>83.7%</td>
</tr>
<tr>
<td>Asian or Asian British</td>
<td>4.7%</td>
</tr>
<tr>
<td>White: Other White</td>
<td>3.4%</td>
</tr>
<tr>
<td>Black or Black British</td>
<td>2.6%</td>
</tr>
<tr>
<td>Mixed</td>
<td>2.0%</td>
</tr>
<tr>
<td>White Irish</td>
<td>2.0%</td>
</tr>
<tr>
<td>Chinese or other ethnic group</td>
<td>1.4%</td>
</tr>
</tbody>
</table>
The largest black and minority ethnic groups in the borough are the Asian or Asian British and the Black or Black British. For London as a whole it has been shown that BME communities are more likely to be established in deprived areas. Within the borough, a more complex picture exists. Beddington South is the ward where there is the highest level of BME communities and is also an area where there is significant deprivation. However, two other wards where there is relatively high deprivation – St Helier and the Wrythe – have the lowest levels of BME communities. To an extent this may be because when levels are analysed at the ward level, this masks what may be a more fragmented picture. In St Helier, for example, one ‘output area’ (i.e. small geographical areas representing about 125 households) is over 40% BME.

Cheam, which is a generally affluent ward, is home to a higher proportion of BME residents than the average figure for Sutton. For example, the output areas which have the highest proportion of Asian or Asian British people (around 10%) are in central and southern Cheam.

In terms of age profile, black and minority ethnic groups have lower proportions of people in the post-pensionable age groups than the White British Group, with the exception of White Irish. The table below shows that the proportion of White British residents in each age group increases as the age groups go up, with the reverse being the case for other black and minority ethnic communities:

<table>
<thead>
<tr>
<th>Age Group</th>
<th>0-15</th>
<th>16- pensionable age</th>
<th>Pensionable age to 75</th>
<th>75+</th>
</tr>
</thead>
<tbody>
<tr>
<td>White British</td>
<td>82.3%</td>
<td>82.5%</td>
<td>87.7%</td>
<td>93.5%</td>
</tr>
<tr>
<td>Mixed</td>
<td>5.0%</td>
<td>1.5%</td>
<td>0.6%</td>
<td>0.3%</td>
</tr>
<tr>
<td>Asian or Asian British</td>
<td>5.3%</td>
<td>5.2%</td>
<td>3.0%</td>
<td>1.2%</td>
</tr>
<tr>
<td>Black or Black British</td>
<td>3.3%</td>
<td>2.8%</td>
<td>1.1%</td>
<td>0.3%</td>
</tr>
<tr>
<td>Chinese or other ethnic group</td>
<td>1.4%</td>
<td>1.7%</td>
<td>0.6%</td>
<td>0.2%</td>
</tr>
</tbody>
</table>

There is no census data on how many disabled people live in Sutton. The 2001 census asked for information on people with ‘limiting long term illness health problems or disability. According to the 2001 Census 14.8% of the population in Sutton said they had a limiting long-term illness, health problem or disability which limited daily activities or the work they could do. This compares with a national average of 17.9%

All of the major religions are represented in Sutton with the majority of residents, 70%, saying that they are Christian. The table below shows the position in Sutton, compared with London as a whole and England and Wales.

<table>
<thead>
<tr>
<th>Religion</th>
<th>Sutton</th>
<th>London</th>
<th>England and Wales</th>
</tr>
</thead>
<tbody>
<tr>
<td>Christian</td>
<td>70.5</td>
<td>58.2</td>
<td>71.8</td>
</tr>
<tr>
<td>No religion</td>
<td>16.7</td>
<td>15.8</td>
<td>14.8</td>
</tr>
</tbody>
</table>
As this contextual data suggests, and in common with the rest of the London, Sutton faces huge challenges and is undergoing profound change. The borough developed and grew in the 1920’s and 1930’s largely because its quality of life made a commute worthwhile – quieter and safer streets, a strong sense of community and stability, larger houses with more generous gardens. For a variety of reasons, these and other characteristics of suburban South London are undergoing a process of change. The forces of this change are, of course, at least national if not global – the continuing growth of car traffic, increasing diversity as a consequence of migration, intense pressure to demolish larger houses and replace them with higher density apartments, rising concern about anti social behaviour.

So the challenge for the Sutton Partnership is to successfully harness the energy of the community to derive positive benefits from these changes and to help shape Sutton’s future as a place offering a high quality of life to all the people who live and work in the borough.

The Sutton Partnership’s vision is “to improve the quality of life for people who live and work in the Borough, now and for future generations”. The purpose of the Sutton Strategy is to provide an appropriate vehicle for delivering this vision.

Eight themes which form the centrepiece of this strategy underpin this vision:

- Developing active and inclusive communities
- Encouraging enterprise and employment
- Creating safer communities
- Improving health and well-being
- Investing in children and young people
- Improving housing and managing growth
- Developing a cleaner and greener environment
- Valuing Sutton’s Older People
Each of these eight themes is described briefly below:

- **Developing Active and Inclusive Communities** – the focus for this theme is to develop the borough as a place where people feel well-informed and enjoy meaningful opportunities to be involved in the decisions affecting their lives. Sutton’s vibrant local voluntary and community sector is integral to taking this forward.

- **Encouraging Enterprise and Employment** – the focus for this theme is to achieve economic well-being, developing the skills-base of people in the borough, especially those with particular needs, and through close working between the business community and the public and third sectors, to seek to make Sutton a place that is economically flourishing.

- **Creating Safer Communities** – the focus for this theme is to build upon the successes of our innovative Safer Sutton Partnership.

- **Improving Health and well-being** – the focus for this theme is reducing health inequalities, encouraging lifestyle changes that enable people to lead healthy, independent lives, and ensuring that they can access high quality health and social care services when they require them.

- **Investing in Children and Young People** – this theme is about enabling children and young people to maximise their potential. The Sutton Partnership has a strong commitment to meeting the needs of the borough’s children and young people.

- **Improving Housing & Managing Growth** – the focus for this theme is ensuring an adequate supply of social housing and access to affordable private housing. Through working with our Arms Length Management Organisation, Sutton Housing Partnership, meeting the Government’s decent homes standard is a top priority. More broadly, managing growth in a way that is consistent with our vision of Sutton as a sustainable suburb is a key element of this theme and will be reflected in new Local Development Framework.

- **Developing a Cleaner and Greener Environment** – the focus for this theme is protecting and enhancing today’s environment so that future generations can enjoy it too.

- **Valuing Sutton’s Older People** – the focus for this theme is to enable older people to lead active, independent and fulfilling lives.
The development of Sutton as a sustainable suburb lies at the heart of the Sutton Partnership’s vision of the borough and is relevant to all eight of these themes. Sutton has an established track record as a borough that has been at the forefront of the sustainability agenda, willing to explore innovative approaches in developing its services. This has been recognised, for example, in our environmental work and our community safety partnership work with police colleagues.

Concurrent with the development of the Sutton Strategy, LB Sutton has been developing the core strategy of its new Local Development Framework. This core strategy is framed around a vision of Sutton as a sustainable suburb, and as such emphasises the importance of the role of local centres, the need for new development to be sustainable, promoting alternatives to travel by car, and protecting and promoting suburban employment. These are the kind of issues that are well reflected throughout the Sutton Strategy and lie at the heart of Sutton’s future. They also pick-up locally, on the four priorities – sustainable consumption and production, climate change, natural resource protection and sustainable communities, which are enshrined in ‘Securing the Future’ – the UK’s sustainable development strategy.

Acting today for tomorrow’s Sutton’ is a theme, which underpins sustainability in the widest sense, and thus permeates all of the outcomes that we are seeking to achieve through implementation of this strategy. There is a strong focus on early intervention and this is evidenced in our emphasis on outcomes relating to children and young people. We recognise that the development of Sutton as a sustainable borough is closely linked to behavioural changes. Again, the strategy addresses lifestyle issues, whether these relate to health and well being, culture or building social capital. Taken together, implementation of the strategy will help to promote the inclusive and vibrant character of the borough.

This emphasis on early intervention goes hand in hand with a commitment to improving the quality of life for local residents, particularly for those living in our most deprived communities. Close consideration has been given to the equality and diversity implications of the strategy. Increasing the accessibility of services and promoting equal opportunities are key components of our commitment to developing strong and active communities, and there are specific outcomes in the action plan which relate to reducing health inequalities, improving school attendance where this is a problem, and increasing domestic fire safety and reducing arson.

The development of the Sutton Strategy has also drawn on those key national and regional strategies that we are committed to support locally. So for example the Children and Young People theme leads on the issues that carry forward the Every Child Matters agenda, the Encouraging Enterprise and Employment theme includes the work we are progressing with respect to the Mayor’s London Development Agency on workforce development, and the Improving Housing and Managing Growth theme leads on the London Plan’s targets to increase provision of affordable housing. The Partnership is committed to supporting the long-term developments towards London hosting the London 2012 Olympic and Para Olympic Games.
There are significant cross-cutting agendas around community safety and street scene that are reflected in both our Creating Safer Communities and Developing a Greener and Cleaner Environment themes. They include meeting our obligations under the Respect agenda and the development of community engagement at the neighbourhood level through neighbourhood panels covering anti-social behaviour and environmental issues.

**Delivering Effective and Efficient Services.**

We recognise that a key factor in terms of implementing this strategy is the need to deliver services efficiently, through smarter procurement, joint commissioning of services and the use of competition. This means seeking continuous improvements in the effectiveness of services, while achieving more efficient use of public money. The Sutton Partnership is committed to providing high quality services at the least possible cost.

We recognise that after a period in which Government has increased the amount of funding available to public services generally, Sutton now faces a tight financial future. During the three years covered by this plan, we anticipate that in real terms our amount of Government funding will be reduced. Extracting the maximum value from the resources that we have is therefore critical to the delivery of the partnership’s ambitions.
3. Developing Active and Inclusive Communities

Sutton has a reputation as an active borough with strong, generous communities. For many years the council has prided itself as being one that consults and includes the people it serves in its decision-making. The Safer Sutton Partnership has led on establishing Neighbourhood Panels across the Borough to keep in regular contact with local issues and opinions. Many local and borough-wide forums exist to influence decision making together with other opportunities for local people to get involved in the life of the borough.

Our vibrant, diverse and multi cultural voluntary and community sector also has a big role to play in Sutton and can reach out and talk to marginalised and disadvantaged people to provide them with a voice. Our emphasise is the importance of empowering local people, developing a broad range of neighbourhood initiatives that firmly embeds the voluntary and community sector as key players in the delivery of this theme. We recognise that it is local residents and service users, and the wider community, which will be pivotal in realising the ambitions contained in the Sutton Strategy.

Achievements

Voluntary sector groups are significant employers in Sutton, providing services that help people or communities in all aspects of their lives. Research shows that the sector provides vital services to one in three local residents. These services include: social care and advice, training and employment, work with young or older people, BME and faith and belief communities, children and families, disabled people, carers and vulnerable people, environmental projects, conservation, safe transport and regeneration.

A significant number of people in Sutton take part in voluntary and community activities through many organisations ranging from churches to parents’ associations, luncheon clubs to campaigning groups, cultural and environmental groups and from tenants and residents’ associations to youth groups. Volunteers make a vital contribution to the community with more than 50% of local groups being wholly reliant upon them. Volunteer input to the sector is estimated to have an economic value of around £2.7 million a year.

The voluntary and community sector also plays an integral part in developing the Sutton Partnership. The Sutton Centre for the Voluntary Sector (SCVS) set up the borough’s Community Engagement Network, from which the Sutton Partnership draws eight community representative board members. These board members have specific responsibilities for issues relating to disabilities, children and families, young people, older people, black and minority ethnic, faith and belief, carers and hard to engage groups.

LB Sutton delegated decision making powers to four area committees in 1998 and has four advisory area forums. In addition to this, community engagement on the part of
specific groups or around particular issues, is also promoted by many other Sutton Partnership organisations including:

- Two town centre management groups
- Diversity and Equalities forum
- Faith and beliefs forum
- Community Safety Neighbourhood Panels
- Sutton Housing Partnership
- Health consultative forums
- Voluntary Sector Forum
- Youth Parliament

It is through these committees and forums, which involve the community and partners in making and influencing local decisions, that Sutton’s elected councillors exercise effective local and strategic community leadership.

The agreement in 2006 to the Borough’s Multi Agency Compact to guide the relationship particularly between the Voluntary sector, the Council the Sutton and Merton Primary Care Trust and the Safer Sutton Partnership was a milestone for improving our active and inclusive communities. A key mechanism for improvement is the development of the Borough’s “Change Up” process, which is led by a partnership group of the Sutton Partnership and supports the sector to access external funding opportunities such as “Future Builders”.

The Compact provides a framework within which the sectors can understand what to expect from each other. It offers a way of supporting the development of the voluntary and community sector’s capacity so that groups can do more to meet both their aims and those of their public sector partners, thereby enhancing their contribution to the local community. It includes a commitment to agree, publish and implement associated codes of practice that will lead to improved partnership working in specific sectors.

We have also identified the importance of developing Sutton as a cultural centre by fostering music and arts related activities and celebrating the borough’s heritage. Recognition of the different cultures and encouraging cross cultural activity through the arts and sports can also help us to reach under-represented parts of the community and help all sections of our community have a voice.

**Challenges ahead**

The borough’s population is expected to increase in size by nearly 2% before 2016 with nearly 15% of that total increase occurring in one ward, Sutton Central. At the same time the proportion of people from Black and Minority Ethnic (BME) communities in the borough is expected to rise from just under 11% in 2001 to at least 20% by 2016. This growth will create a number of pressures for public services delivered in the borough, including health provision, schools and protection of green space.
While Sutton is often perceived as having an affluent and prosperous community, with many people commuting out of the area for work, there are priority areas in the borough where the community has significantly poorer life chances in terms of health, housing, educational attainment and economic well-being. There are pockets of these areas throughout Sutton, with a high concentration in the Northern Wards (The Wrythe, Wandle Valley and St Helier wards).

To address this inequality the Partnership continues to support joined-up service delivery and efforts to secure new funding to tackle deprivation. Sutton does not qualify for the Government’s major regeneration funding schemes such as Neighbourhood Renewal Funding, and given this, it is particularly important to continue the local partnership work that focuses on those poorer areas.

Sutton comprises a mix of different neighbourhoods with their own priorities and needs. We want to celebrate and embrace the diversity this offers and adapt services to best-fit local needs. We are keen to explore with local communities ideas about local engagement that reflect the individuality of each neighbourhood and realise the partnership’s wider ambition for a sustainable suburb.

Careful planning is essential to ensure the Sutton Partnership oversees high quality services in the borough and can respond effectively to the changing needs of the borough’s diverse and expanding communities. The current BME resident population of over 10% rises to 35% in the borough’s transient population of college students and workforce. Emerging black and minority ethnic communities, faith groups and young people can find it hard to make their voices heard. Our challenge will be to enable every individual in Sutton to have the confidence that the institutions that serve them will listen and act on their views. We will create convenient ways for them to have their voice heard and seek to ensure that people will have the opportunity to take a fuller part in the life of their communities.

Sutton has a high number of people with learning disabilities. They have significant issues needing to be addressed by the community, as well as by public services and business. A conference to explore these issues in October 2006 had people with learning disabilities helping to set up, run and deliver the presentations. The issues identified have been taken forward by the borough’s Learning Disability Partnership Board, which is leading the debate for more action on the 4 key themes that emerged; bullying, housing, employment and respect.

Implementing the Sutton Compact with the voluntary and community sector and the setting up of a new Equality and Diversity Forum create further opportunities for the Sutton Partnership to respond to the changing needs of our diverse community. It is through the compact agreement that statutory partners, especially the council, police and health sector, (but with others as the compact seeks to include other local public service organisations) strengthen and formalise their relationships with the voluntary and community sector to create more effective partnership working with the local community.
We aim to:
Carry out the following activity, in addition to the actions in section 11.

- Create a local implementation plan for building the infrastructure and capacity of the voluntary and community sector over the next ten years through “Change UP” and accessing external funding opportunities such as “Future Builders”.
- Develop Sutton as a cultural centre by fostering music and arts related activities and celebrating the borough’s heritage.
- Establish a voluntary sector resource centre (Voluntary Sector Hub) by locating key organisations (the Sutton Centre for the Voluntary Sector, the Volunteer Centre and the Sutton Racial Equality Council) in one building by 2009/10.

Summary of Actions for 2007-10
*(See section 11 for detailed descriptions and targets.)*

- Increase percentage of residents who feel they can influence decisions affecting their local area.
- Increase percentage of people who feel that their local area is a place where people from different backgrounds can get on well together.
- Increase the number of people recorded as or reporting that they have engaged in formal volunteering on an average of at least two hours per week over the past year.
- Effective implementation of the Borough’s new multi-agency Compact between voluntary sector and partners.
- Identification and more effective targeting of resources, including advice and assistance, to those families requiring the highest level of public service support.
- Development of neighbourhood initiatives, such as community panels, that enhance community engagement and facilitate greater localisation of service provision.
- Maximise the potential and passion of people to transform lives and communities through increasing percentage of the population volunteering in sport and active recreation for at least one hour per week.
4. Encouraging enterprise and employment

We will work in partnership with the business community to develop the long-term prosperity and vitality of the borough by encouraging a buoyant, successful and sustainable economy. We are taking forward the regional and sub – regional agendas for economic prosperity and work force development with the London Development Agency, the South London Partnership, Job Centre plus and the Learning and Skills Council. We have well established partnership working between business and employment organisations in the borough including an Employment and Skills Partnership and a Post 14 Learning Partnership.

There are some 6,000 businesses in Sutton, employing around 62,000 people. Most of these businesses are small, with 80% employing four people or less. Local jobs are mostly in retail, professional and other service areas with smaller, but important, employment clusters in construction and manufacturing. Around 11% of those who work in Sutton are self-employed, slightly above the London average (9%).

The Sutton unemployment rate of 3.4% is one of the lowest in London. In addition our economic activity rate is high: 83% of the borough’s working age population is economically active, compared to a London average of 74.5%. Looking at the different age groups for all wards in the Borough the 16-24 year group have the highest unemployment rate in all but four Wards.

Sutton is the borough’s largest town centre, ranked 80th in the country. The town has 440 retail outlets occupying more than 120,000 square metres of floor space and over 200,000 square metres of office space. Sutton enjoys a large, attractive, pedestrianised High Street, regular markets, pavement cafes and a programme of street entertainment that all contributes towards a safe and pleasant environment.

Culture can have a big impact on the economic vitality of our towns and communities, attracting businesses to locate, helping to make Sutton a desirable place in which to live and work and in attracting visitors to the area. Not only are the creative industries growing with many related businesses now located in Sutton, but culture has been successfully used to assist the regeneration of poorer areas, the new Phoenix Centre is a good example of this on the Roundshaw Estate.

The challenges

While the Overall Employment Rate, the percentage of those in employment resident in the Borough, has for some time been on a downward trend, with some annual fluctuations, the trend in Incapacity Benefit/Severe Disablement Allowance Claimants has been on a steady rise since 2001 and is likely to continue increasing.
And while the overall unemployment rate in our borough is low, unemployment in three wards – Beddington South, St Helier and Wandle Valley – is significantly above the borough average (in St Helier, for example, the unemployment rate is 6.2%). We aim, in part by identifying new resources, to improve the employability of our young people in these wards as well as for other priority groups and areas in the borough.

Sutton has a high percentage of jobs in a number of traditionally low-paid sectors. Retail - the borough’s largest sector - is the most obvious example. The 9,000 retail jobs in Sutton make up 14.2% of the total full-time jobs in Sutton (compared with a London average figure of 9.1%). Health, another sector where the majority of the jobs are low paid, employs a further 8.1% of the workforce, (compared to 3.9% for London as a whole).

The two largest sectors in Sutton by number of jobs are public services, the majority of which are in health and care employment, and financial and business services. These sectors have also shown the highest levels of growth since 1995. Other key sectors by employment size include retail, construction and leisure. Relative to national average concentrations, the sectors of construction, financial and business, transport and retail are particularly well represented in Sutton.

It is also important to recognise the value of volunteering to the local economy and community well being. Many disadvantaged people have marketable skills and with the right support can access the local labour market and contribute to reducing skill shortages in the Borough.

The stock of VAT registered businesses has declined since 1999. In common with many areas of London, skills shortages are an ongoing constraint on business growth in Sutton. There are skills shortages in the higher paid jobs, in retailing and catering, and in some parts of the public sector. This reflects national trends and and also the fact that some local residents choose to commute into central London rather than work locally.

The importance of the retail sector within the Sutton economy reinforces the employment role of the town centre. Despite a number of developments, Sutton’s position within the London retail league tables is slipping, falling from 5th to 7th place within two years. It is understood that Sutton town centre needs to grow in order to remain competitive and to continue to thrive. A number of sites have been identified for redevelopment. These include the area around Sutton station, together with the airspace above it. At around 3.1 hectares, the site is a major opportunity for Sutton, with scope for shops, leisure facilities, offices and new homes. The council and its partners are also championing improvements to public transport, including Tramlink, to make Sutton town centre a more attractive place to shop and to make it easier to get to and from for potential employers and employees.
The future of the borough’s district shopping centres is also a matter of concern. Once significant providers of a wide range of goods, they now play a smaller part in the wider pattern of shopping and some are showing signs of decline. Although resources remain limited, the aim is to re-focus existing services to areas that will provide maximum benefit, and help in building a stronger sense of identity for each neighbourhood shopping area. Future regeneration programmes in Sutton need to ensure that culture is used to its full potential in helping revitalize these areas.

The long-term health of Sutton’s economy depends on how positively we respond to changes in the national economic climate as well as local issues. Marketing, campaigning and focused interventions can produce effective results, and priorities for action have been chosen that will provide a maximum impact.

We aim to:

Carry out the following activity, in addition to the actions in section 11.

- Produce a new Economic Development Strategy for the Borough that will include new actions for promoting enterprise, foster relations with the business community and create an environment conducive to growth.
- Strengthening the role of Sutton in the sub-region.
- Help residents to realise their aspirations for themselves, particularly in terms of life skills, and for their local areas.
- Develop Sutton Town Centre and support new local jobs.
- Work towards removing barriers to employment, helping people on incapacity benefit into training and employment and tackle worklessness.

Summary of Actions for 2007-2010

(See section 11 for detailed descriptions and targets.)

- Increase the numbers of people with physical disabilities and / or people with learning disabilities who enter sustained employment, permitted work, supported work or voluntary work.
- Increase the percentage of the borough’s adults and young people achieving improved educational attainment.
5. Creating safer communities

Our borough is one of the safest in London and the aim of Sutton’s community safety partnership (known as the Safer Sutton Partnership Board) is to make it even safer. However, evidence from authoritative survey work and community consultation across the borough consistently tells us that fear of crime and, more particularly, anti-social behaviour, is disproportionate to actual crime and disorder levels. We want to provide increased intelligence-led, local problem solving involving the community and building capacity in the voluntary and community sector to deliver local services. This local focus reflects a range of national policy drivers, in particular the National Community Safety Plan (incorporating the National Policing Plan), the National Drugs Strategy and also the Government’s neighbourhoods' agenda, Respect Action Plan and “Together We Can” Action Plan, all of which advocate a partnership approach to the design and delivery of local services.

In doing this, we will be considering what is happening across the country and developing our partnership plans with an eye to regional and national crime and disorder, and drug and alcohol developments.

Achievements
The Safer Sutton Partnership is one of the borough’s best examples of partnership working and has laid a path towards integrated services. The integration in Sutton of the Police Community and Partnership Unit and Council’s Community Safety and Drug and Alcohol Teams is a national first. The integrated partnership approach to delivery of community safety in Sutton has won a national award for the year 2006/7 (called the Beacon award). Sutton is the only community safety partnership in the country to have received this prestigious award.

The integrated community safety service, which is line-managed by a Police Superintendent, includes: neighbourhood wardens, police partnership staff, crime prevention officers, council community safety staff, drug and alcohol co-ordination team, police community support officers, domestic violence services, anti-social behaviour officers, special constables, police volunteers and schools and truancy liaison officers. Sutton’s approach has been to arrange local services around local people to improve accountability, improve co-ordination and build trust.

This new unit is working closely with the council’s legal team and the other organisations represented on the Sutton Partnership Board. For example, Sutton Council’s environment and leisure team has produced a supplementary planning guidance document, “Designing Out Crime”, which alerts designers and architects to the need for planning to avoid new properties becoming potential problem areas.

Other achievements include success in our aim of tackling crime. Burglaries have fallen year on year in the borough since the financial year 2001/2. Anti-social behaviour on our
streets is also being effectively tackled e.g. by creating dedicated Safer Neighbourhood Teams for all wards in the borough.

A comprehensive Crime and Disorder Drug and Alcohol Audit was completed in October 2004, which was used to construct a three year Crime and Disorder, Drug and Alcohol Harm Reduction Strategy (also known as the Community Safety Strategy) for the period April 2005 – March 2008.

One of the key ways in which cultural services can help create safer communities is to help divert young people away from criminal activity or anti-social behaviour. Actively participating in sport or creating art and music means that young people are less likely to have time to misbehave. These activities also give young people a focus and a place to go, taking them off the streets, with the added bonus of reducing the fear that older people sometimes have of them, even though this is sometimes misplaced. The Youth Offending Team offers a variety of programmes and preventative services, including structured support for parents. The team has had some success in reducing the number of first time entries to the youth justice system.

Young people have benefited from the sports-based social inclusion programme, Positive Futures, which has successfully provided sporting and recreational activities for young people most at risk of getting involved in crime and drug misuse. Sutton’s flagship venue, Sutton Arena, has been key to these efforts.

Creating Safer Communities incorporates ongoing partnership work with the Fire Service towards reduction of deliberate and accidental fires within the home and workplace. The fire service has been reorganised into a ward based structure to reflect that of the Safer Neighbourhood teams, creating better joint working arrangements.

Drug treatment in Sutton is commissioned and managed in line with the Government’s ten year drug strategy: “Tackling Drugs to Build a Better Britain”, launched in 1998. Each year the National Treatment Agency requires a comprehensive Treatment Plan that sets out local performance and objectives in the context of the National Strategy. Overall the National Strategy aims to increase the numbers of problematic drug users currently engaged in treatment by 100%. Sutton has achieved this milestone already – ahead of schedule, and now have now set stretched targets to attract even more numbers into treatment.

In August 2006, it has been confirmed in figures released by the National Treatment Agency, that Sutton’s drug treatment services are the most cost effective in London. In addition, Sutton is in the top ten best performing areas in relation to the number of drug users that are retained in treatment to a successful conclusion.

**Challenges**
While we can pride ourselves in being one of the safest London Boroughs we recognise there are areas for improvement. We want to do more to tackle robberies for example
and there is still much work to do in tackling the fear of crime. In our most recent residents’ survey, crime was once again the area of most concern for Sutton residents. In tandem with the ambitious targets set out in the action plan, we want residents to feel safe so that they can make the most of the opportunities that living in the borough offers. We need to improve our responses to incidents of domestic violence in order to improve the safety of those affected, particularly women and children.

There will be much work ahead to make a success of our new integrated Safer Sutton Partnership Service. We want it to make a real difference to local people so that they see that we are working in an efficient, coordinated way and that we can really tackle antisocial behaviour, crime and fear of crime in our borough.

A top priority for the Safer Sutton Partnership will be to continue to develop re-assurance policing for vulnerable groups within the community, promoting the need for the community to report all types of crime including race and hate crime by using means such as third party reporting.

The 2005/8 Crime and Disorder, Drug and Alcohol Harm Reduction Strategy builds on the past two crime and disorder strategies. It is based on a wide range of community safety information including the findings from extensive local consultation and includes local and national Public Service Agreement targets.

**We aim to:**
Over the next three years the Safer Sutton Partnership Board will be focused on delivering against the targets listed in section 11. It will also:

- Produce an annual rolling three year plan outlining the wider work of the partnership and informed by a partnership review of information and community views held at least every six months.
- Ensure that the core work of the partnership agencies develops in line with the Safer Sutton Partnership Board strategy and annual rolling three year plan.
- Deal with individual anti-social behaviour incidents that impact upon the community’s quality of life (including establishing a common recording system for anti-social behaviour in 2007).
- Ensure that all drug misusing offenders are channelled into appropriate drug treatment and other services.
- Develop the partnership’s commissioning framework and improve support for victims (e.g. for specific types of crime such as domestic violence and for specific vulnerable groups).

**Summary of Actions for 2007-2010**
*(See section 11 for detailed descriptions and targets.)*
- Reduce overall crime and narrow the gap between the worst performing wards/neighborhoods and other areas across the district.
- Reduce the harm caused by illegal drugs.
- Reassure the public, reducing the fear of crime.
- Build Respect in communities, reduce anti-social behaviour and domestic violence.
- Reduce the amount of anti-social behaviour on the streets of Sutton, thus improving residents' perception of crime in the Borough.
- Increase domestic fire safety and reduce arson.
6. Improving health and well being

We want to raise awareness of and promote the long-term benefits of improving health, and encourage citizen engagement and action in taking personal responsibility for improving their own health and well-being.

There is extensive research and evidence that demonstrates the interdependency between good physical and mental health, and factors such as educational attainment and employment, the quality of housing, access to a clean, safe and pleasant environment, social isolation, poverty, discrimination and stigma.

Slightly more Sutton residents feel they enjoy good health compared with the average respondent in Britain. The 2001 census found that most people in Sutton described their health over the previous year as ‘good’ (71.5%) - slightly above the London and England & Wales average (70.8% and 68.6% respectively).

Those with health needs are well served in Sutton by the two main hospitals of Sutton and St Helier which offer a comprehensive range of diagnostic facilities and day surgery and inpatient, mental health and accident and emergency services. St Helier also incorporates Queen Mary’s Hospital for Children. Specialist services are provided by the Royal Marsden Hospital, one private hospital and a hospice for people facing life-limiting illnesses. The Carshalton War Memorial Hospital is currently closed, but work is being undertaken on developing proposals for an intermediate care facility for both health and social care.

Achievements

Where people live, the quality of their home and their way of living has an impact on their health. The Partnership therefore works to improve housing conditions, promote healthy lifestyles and good diet, and improve local air quality. Poor quality housing increases the risk of respiratory conditions; poor diet and little exercise increases the risk of obesity and chronic heart disease in adults and poor long-term health for children. We also seek to create local employment and good educational attainment as these positively affect a person’s health and well being.

The public bodies and voluntary and community organisations that provide services to the people of Sutton have done many things to improve the health and well being of local people. Among these is the huge regeneration project on the Roundshaw Estate - one of the areas of the borough that rates highest on the national indices of deprivation. This estate has been transformed from high-rise, concrete monoliths into low-rise, traditionally built homes - virtually all with their own garden. This regeneration has been complimented by a new, fully accessible, sports, leisure, youth and community centre for the Roundshaw Estate that takes social inclusion and healthy living as a key theme.
The annual Sutton Partnership has run major conferences in 2005 on Young People and in 2006 on People with Learning Disabilities. These have very popular events and has led to recognition of key issues for partners in the Borough to tackle together and drive more joined up approaches to integrated service provision.

Our wealth of sports and leisure facilities - including excellent parks, expanding bicycle lane network, the Wandle Trail and holiday activity programmes - have all contributed to enabling local people to lead healthier lifestyles and reduce obesity. Our excellent school academic attainment, our beacon library service - including state of the art refurbished Central and Wallington Libraries - our range of adult learning opportunities and our museums and other cultural facilities are enhancing the quality of life for Sutton people.

A key focus of the borough recently has been on children and young people. A number of arts-based projects have been run in partnership with local agencies including The Art of Inclusion, a drama project for Year 9-10 pupils in local schools, the Building Bridges drama course, targeting young people on the verge of exclusion, the Riverside youth project and the Teenage Pregnancy Project that delivers workshop programmes in schools.

In Sutton there is a strong partnership between health and borough services for children and young people. The achievements and challenges for this work are covered in section 7 Investing in Children and Young People.

Challenges
We want to continue to make progress in reducing teenage conception rates. The number of conceptions to under-18 year olds in a calendar year per thousand females aged 15 to 17 for Sutton, has been declining in most years from 1998 and the partnership will be working to try and maintain this downward trend.

Reducing the major causes of death, circulatory disease and cancer, continues to be a key priority for health improvement. The Sutton Partnership has established a public health working group, which comprises council, health and voluntary sector representatives. This Group is co-ordinating a partnership approach to tackling local health inequalities and reports into the new Sutton Adult Partnership, recently set up to co-ordinate services across these themes.

We will also be working to get children and young people more physically active - building on the programmes such as Street Dance at the Phoenix Centre. Play and physical activity will continue to be a key part of the Circle Sure Start programme, which helps families with children under four years in the Northern Wards - one of our key targets for regeneration and support. Activities targeted towards children and young people will continue in our libraries, parks and sports centres. Our challenges will include ensuring that our new, integrated community safety service of council and police services will flourish and increase well-being and our development of leisure and
shopping facilities meets local demand as our town centres expand. We will also need to make sure that investment in our street scene is targeted to areas of most benefit and that people really do feel the difference.

The Sutton Partnership Conference in 2006 highlighted real challenges for improving the quality of life of People with Learning Disability in the Borough. The 4 key messages from the conference are:

- Tackle Bullying
- Improve Housing Choice
- Employment
- Respect

These challenges will be taken forward through the Borough’s Learning Disabilities Partnership Board and a partnership action plan will be implemented to improve on these specific outcomes for People with Learning Disabilities.

There is a strong link between educational achievement and good health, and Sutton has an excellent education record across its schools. There is a strong commitment to the promotion of healthy living to the children and young people who will become our future adult citizens. Much progress has been made but the Sutton Partnership recognises the need for continuing work in the following areas:

a) Working towards reduction in smoking, especially among manual workers and young women.

b) Cutting alcohol and substance abuse, particularly for young people.

c) Increased support for young men with mental health difficulties to help prevent suicides.

d) Improvements to women’s health to combat the low birth weight of babies born to residents in our more deprived wards.

e) Increase in physical activity across all age groups, especially in the more deprived wards.

f) Continued support for parents at educational/day care facilities to encourage learning for work skills, and parenting skills.

In the field of healthcare provision, there will be a number of challenges - especially delivering more healthcare services at local centres rather than large hospitals, an emphasis on preventive health, encouraging people to take responsibility for their own health, expanding the role of some health practitioners and expansion of patient choice. These new models of care will need to be delivered by a wide range of partners, including the voluntary and community sector.

A major review of hospital provision in the borough and adjoining areas is underway and its implications will be significant during the three years of the operation of the Sutton Strategy. The review is in addition to developments in services provided by primary
care services including general practitioners, community nurses and therapists. There will be close liaison between health professionals and Sutton Council services as part of these changes bringing improved working practices between health and adult social services.

South West London and St Georges Mental Health Trust are currently working closely with their two local commissioners (PCT and LBS), partners and stakeholders to engage in service redesign that will provide services to the population of Sutton in line with national best practice. There are currently a number of reviews taking place that will require wide consultation with stakeholders, these include:

- Community Mental Health Team review
- Review of Adult Day Services (Mental Health)
- Older People with Mental Health problems – review of model

Recent national policies on the change from institutional care to community care for adults with learning disabilities and mental health difficulties will necessitate new joint ventures between health and council services and non-statutory organisations especially the voluntary sector. Unusually Sutton still retains a hospital for people with learning disabilities at Orchard Hill, due to close by 2009 in line with government policy that local NHS campuses will close by 2010. This facility and services more generally are under review and significant changes to the way these services are delivered are under consideration.

Integration Agenda
The Integration Agenda, which is an important element of the Sutton Strategy, is a long-term approach towards the merger and co-ordination of some services for adults currently delivered by council social services and NHS community health services. This will need to be delivered through the governance of section 31 partnership agreements under the 1999 Health act.

There are many benefits from health and social care agencies working more closely to ensure services are more joined-up. For example patients and clients should not be asked the same information by a range of different professionals and single assessments should be made with different professionals contributing to one source of information. It should also ensure that services are better able to meet the needs of clients with complex needs.

In Sutton the council has led on the integration of children’s services, and the PCT and Council jointly lead on the integration of services for adults.

**We aim to:**
Carry out the following activity, in addition to the targeted actions in section 11.
• Give our citizens and employees clear public health messages that encourage people to make healthier lifestyle choices.

• Maximise our ability to improve the mental and physical well being of our citizens by the Council, the voluntary sector and NHS Trusts working together on a more integrated basis to ensure ‘fit for the future’ services.

• Modernise our current service delivery for large institutional settings to person centred services with specific reference to NHS campuses for people with learning disabilities and NHS and Council day services.

Summary of Actions for 2007-2010

(See section 11 for detailed descriptions and targets.)

• Improved Health and reduced health inequalities within the local area, by narrowing the gap in all-age, all-cause mortality.

• Health and social care Integration to improve the service user/patient experience of health and social care services.

• Improve the independence and choice of vulnerable adults.

• Using the ‘Books on Prescription’ scheme, to motivate people with mild mental health problems to use a collection of self-help books as an alternative to medication.
7. Investing in children and young people

Meeting the needs of the borough’s children and young people is a top priority for the Sutton Partnership. We want to build on the excellent results that our schools achieve and further promote collaboration and joint working between education, children’s social services, health, the police and the voluntary sector. By doing so we will shape services around children and young people themselves, particularly those who are vulnerable, rather than around the needs of the services. We will also ensure that those services are informed by and respond to consultation with children and young people and their families.

Our plans for improvement are built around the 5 statutory outcomes of the Government’s Every Child Matters Strategy. The council’s Children and Families service in partnership with the Primary Care Trust, Safer Sutton Partnership and voluntary organisations, is actively involved in assessing and supporting up to 1000 children in need and their families in any one year. There is a Sure Start area in the Northern Wards reflecting the additional need that exists there. Sutton has also had a pathfinder Children’s Trust, which is now our Disability Partnership for Children and Young People. The Disability Partnership is a very good example of the high priority we place on achieving better services through integrated partnership delivery, an approach that is central to the achievement of all our objectives for children and young people.

Sutton pupils consistently achieve among the highest exam results in the country at GCSE and A level. In 2004 Sutton was the third best performing authority for exam results. We have three specialist status schools for science and engineering and a sports college. There are three special schools for children whom mainstream schools are not appropriate. These cater for children with moderate learning, severe learning and behavioural difficulties. In addition, 9 mainstream schools offer enhanced curriculum opportunities, through ‘opportunity bases,’ which complement the mainstream curriculum for children with special educational needs. To meet the increased demand for specialist provision for pupils with Autism Spectrum Disorder, additional provision is being created both at mainstream and special schools.

Sutton has a large number and range of services provided by voluntary and community organizations, while the Council runs seven youth centres, which together with our sports and cultural services provide many general and targeted services for children and young people. More detail on this has been set out in Chapter 5, Improving Health & Well being. We will also continue to roll out our programme of Children’s Centres, complimenting the two we already have established, with an additional eight by 2008, and a further five by 2010, giving a total of 15 across the Borough by the end of the decade.

A Youth Parliament provides a democratic forum for young people’s views and it has produced a Youth Strategy to guide services to meet young people’s needs in the future. Empowering young people is an important aim of the Sutton Partnership.
Achievements

Sutton’s pathfinder Disability Partnership for Children and Young People, developed two and a half years ago, provides a focus for joint agency work to support children with disabilities and its remit has been broadened to cover children with complex health needs. With other partnerships this shows the increased co-operation between education, social care and health professionals to provide better, more flexible services to children and young people.

Sutton has been successful in securing additional resources through the Big Lottery Fund/New Opportunities Lottery Fund; Sport England Lottery Fund; UK on-line Learning community; Asylum Seekers support grant; the Learning and Skills Council; Social Housing grant; Beacon Council Special grant; Communities against Drugs; and the European Social Fund community and voluntary grant scheme. All of these have been used to deliver better services to children and young people.

The Borough has recently won funding from the Building Schools for the Future fund to rebuild Stanley Park High School. With planning permission achieved and site works to start in 2008, the proposed £23 million rebuilding of Stanley Park High School in Carshalton should be completed by September 2010.

The Sutton Partnership’s aims for children and young people are carried forward through a range of strong and active partnerships, which are given strategic direction by the Local Safeguarding Children Board and the Children and Young People Strategic Board. This oversees the work of a range of groups including the Early Years Assembly and the Children and Young People’s Partnership, as well as making links with other partnership bodies such as the Safer Sutton Partnership Board.

Children, young people, families and other partners shape services through a range of initiatives including the Independent Advocacy Service for Children in and leaving care, Sure Start -opportunities for day care and education for children under 5 years, Looked After Children, Connexions, the Youth Strategy, the Disability Partnership for Children and Young People, Sutton Youth Parliament and Sutton Parent Partnership Services.

There are many examples of interagency projects and services that promote improvements to the health of children and young people including:

- Successful and effective Healthy School Programme
- Introduction of a healthy eating programme in schools.
- Support to reduce drug and alcohol abuse.
- Promotion of physical activity in schools using a ‘hub and spoke system’ to extend skills and knowledge from secondary to primary schools. This scheme has additional benefits of developing leadership skills and self esteem in the youths who assist in the programme.
- Opportunities for young people to join free football sessions.
• Promotion of walking to school rather than travel by car.

Challenges

Some of the challenges facing the Sutton Partnership that relate to children and young people have been set out in the previous chapters. Further to these, nineteen challenges have been identified through consultation and these are addressed in the Children and Young People’s Plan. Partnership working is a principal characteristic of delivery and the key partnership actions are detailed in the summary of actions below. These are in turn, supported in greater detail by the Children and Young People’s Plan.

We aim to:

Carry out the following activity, in addition to the actions in section 11.

• Rebuild Stanley Park High School, with a site identified, planning permission achieved and site works starting in 2008, by September 2010.
• Roll out our programme of Children’s Centres establishing 15 across the Borough by the end of the decade.

Summary of Actions for 2007-2010

(See section 11 for detailed descriptions and targets.)

• Be Healthy - The percentage annual increase in the number of schools with an approved school travel plan.
• Extension of the role of schools in co-ordinating and providing services for vulnerable children, young people, their families and locality.
• Teenage Pregnancy - Reduction in the under 18 conception rate in Sutton.
• Provision of integrated and more secure approaches to safeguarding and protecting children.
• Improved provision of childcare places.
• Addressing the increasing incidence in the borough of children with Autism Spectrum Disorders by the provision of appropriate places.
• Reduction in inequalities, particularly those influenced by socio-economic factors, in the academic progress achieved by children and young people.
• Improvement in the level of attendance in 9 identified primary and three secondary schools, which have a rate of absence greater than the national average.
• Encourage parents to share and enjoy books with their children from as early an age as possible by implementing the Bookstart programme in Sutton and increase engagement in Sutton’s library services by 11 to 18 year olds.
• Encourage schools to increase the range, quantity and type of arts that are provided to children and raise the profile of arts education.
Appendix 1

- Improving the health and well-being of young people (aged 5-16) by helping them to live a more physically active lifestyle.
- Improving educational attainment for children in the care of the local authority.
- Improving the educational attainment and life chances of young people with disabilities.
- Promoting accessibility to lifelong learning and ensuring the improvements of the skills base in the workforce.
- Promote the physical, emotional, social and intellectual development of young children so they flourish at home and at school.
8. Improving housing and managing growth

We want to create vibrant communities that enhance the distinctive character of our urban villages, in keeping with our vision of Sutton as a sustainable suburb. We will increase the supply of affordable housing, including provision for key workers with our registered social landlord partners and improve the quality of existing homes.

There will be continued development pressure in the borough, with a limited land resource to meet those pressures. A new Local Development Framework (LDF) for the borough is underway and will address issues including the control of urban sprawl, reducing our contribution to Climate Change, protecting green belt land and public open spaces. The LDF will contain the key policies that will guide us towards being a Sustainable Suburb in the future. It will include plans for the borough’s physical make up that translates the community strategy vision into changes people can see on the ground.

Our borough still faces big challenges on housing with over 3,000 households on the waiting list and more than 200 households accepted as homeless during 2005/06. Demand for social housing remains high and access to affordable private housing - to buy or to rent - is becoming increasingly difficult, as prices are now out of the range of the large majority of new households. With an ageing population and a growing demand to support independent living we also face an increasing need for specialist, supported homes.

Achievements

Sutton has created a significant number of new affordable homes recently. We have also been successful in maximizing the amount of affordable housing secured by planning agreements and minimizing the use of public subsidy in the process. The council is now working with its partner boroughs in southwest London to set a standard agreement with developers to ensure maximum provision of affordable housing is gained across the area.

The council and its partners, Hyde Housing Association and Metropolitan Housing Trust, are nearing completion of the regeneration of the Roundshaw estate. This ambitious project has progressed over 10 years during which its 2,000 home, 1960s system-built estate has been transformed from a monolithic and depressing place to the area of first choice for prospective tenants. The homes are attractive, traditionally built, low rise - virtually all have their own back garden. The estate’s centre piece, the Phoenix Centre, is a beautiful, landmark new building which incorporates what we believe to be the most services and facilities under one roof anywhere in Britain. Excellent partnership working has been key to making the Phoenix Centre plans a reality.

The more recent Durand Close Regeneration Programme in Carshalton, being delivered by the Lavender Housing Partnership, is now well underway too and will achieve a
similar transformation when completed. It is hoped to start work on the first part of Phase One, the new Community Centre and shop, in by early 2008, depending on the various permissions needed being granted. The whole first phase should be completed in 2009, with the other 4 phases coming on stream during this time. Final completion date for all 5 phases is 2014/15.

**Challenges**

The need to engage local people in the planning of their areas is a challenge the Council is addressing through a new way of planning for the future of our communities. The traditional land use planning system is changing with a new style of local development plans which will go beyond traditional land use planning and examine how the local community and other stakeholders would wish to plan for the future activity and appearance of their area. The Council is committed to preparing a Supplementary Planning Document (SPD) for Hackbridge to support this process and provide guidance on the redevelopment of sites within the area.

The predicted household growth in LB Sutton is for it to increase over the next 25 years, at the same time the average household size is likely to continue to decline. Household growth needs to accommodate the predicted decline in household size, as well as the overall increase in the borough’s resident population.

Perhaps the major strategic challenge facing the council’s housing service is working to meet the Government’s decent homes standard. This requires that all council housing is brought up to a minimum standard in terms of fitness, repair and energy efficiency by 2010 or soon thereafter. Following an option appraisal process, the Council decided to establish a new Arms Length Management Organisation, Sutton Housing Partnership [SHP], to manage and improve the majority of its housing, in order to be able to secure the additional funding the council needs to achieve the standard.

The council’s five-year housing strategy, published in 2004, sets out five priorities:

- To maximise the supply of affordable housing.
- To make best use of Sutton’s existing housing stock.
- To improve the condition, energy efficiency and sustainability of Sutton’s homes.
- To tackle homelessness and provide support to vulnerable people.
- To improve housing services and quality of life for residents by increasing choice and access and addressing diversity.

Within each of these priorities is a range of targets and actions. The main ones are set out below.
Affordable housing
Working with our housing association and other partners we aim to deliver the council’s programme of new affordable housing, which is set to produce 291 units for rent and 37 units of shared ownership housing during the period 2005-2007. We will also be working closely with our southwest London partner boroughs to maximise Government investment in affordable housing within the area, identifying development sites and aligning our policies on planning and affordable housing along the way.

Homelessness and Housing Support
Homelessness will remain a major concern for the Partnership. The aim is to continue implement the multi-agency homelessness strategy, currently under review, which contains a wide range of actions centred on preventing homelessness, providing appropriate temporary accommodation and giving support to vulnerable homeless households.

The council, working alongside its partners in the Primary Care Trust and the probation service, has also produced a five-year strategy for its Supporting People programme. This aims to provide and fund support to a wide range of vulnerable groups such as older people, people with mental health problems and people with learning disabilities. The implementation of the priorities set out in this strategy will be a real challenge over the next three years during which time the council will have reconfigured a number of services provided to residents in the community to ensure better value for money and greater consistency and quality for those who receive them.

With regard to services to older people, the council and its health partners have set out a strategy for housing, health and social care services that focuses on how the three service areas can better work together, and this work will be taken forward through the Local Implementation Group [LIG] for Older People in Sutton.

Council housing stock
The greatest challenge is the implementation of the chosen option for securing the additional funding needed to meet the Government’s decent homes standard through working in partnership with SHP. The targets we have set for the Decent Homes indicators have been calculated on the assumption that our full Decent Homes bid is successful. In the event of a reduced amount of funding being provided we will need to review these targets. Implementing Sutton’s Black and Minority Ethnic Housing Strategy is also a continuing priority.

Private sector housing
The average dwelling price for the Borough has risen steadily over their previous decade and trends suggest this will continue for the near future at least.

We are taking a range of steps to make further inroads into cutting the number of empty homes in our borough and to continue to improve energy efficiency. A continuing priority will be to improve the physical condition and accessibility of housing and the
management of the private rented sector through a licensing system for houses in multiple occupation that meets the requirements introduced by the Housing Act 2004.

We also face the considerable challenge in meeting the Government's Decent Homes Standard for the private sector - that states that by 2010 at least 70% of private sector homes occupied by vulnerable people are in a decent condition. Another aim will be to carry on working with the Fire Authority to increase the number of household smoke alarms across our borough and improve fire safety generally within the home.

**We aim to:**
Carry out the following activity, in addition to the targeted actions in section 11.

- Adopt the new Local Development Framework documents by the end of December 2009.
- Implement the Durand Close Regeneration Programme starting site works by early 2008 and completing all 5 phases in 2014/15.
- Develop a framework by 2008 for Supporting People within the Supporting People Strategy.
- Implement Sutton's Black and Minority Ethnic Housing Strategy.
- Implement the private sector housing strategy 2007/8 to 2009/10.

**Summary of Actions for 2007-2009**
*(See section 11 for detailed descriptions and targets.)*

- To meet as a minimum the Mayor’s targets on net additional homes and affordable housing.
- To meet the Government's Decent Homes Standard.
- To implement the Borough’s Empty Property Strategy.
- To contain urban sprawl and protect green belt land and public open spaces.
- To agree a Supplementary Planning Document (SPD) for a Sustainable Suburb at Hackbridge.
9. Developing a cleaner and greener environment

Environmental sustainability is central to the quality of life in any place. It’s about protecting and enhancing today’s environment so that future generations can enjoy it too. The issues include litter, graffiti, air quality, water quality, contaminated land, waste management and climate change. There is still a long way to go if we are to deliver environmental sustainability and especially tackling the global challenges like climate change at a local level, but Sutton has good reason to be considered one of the ‘greenest’ urban areas in the country with a high number of green spaces and street trees and a council recognised for its innovation in this area.

Achievements

In our borough there has been a pioneering approach by its people and public, private and voluntary organisations to manage the environment, which is well recognised. Sutton Council was singled out for praise in the Government’s 2004 annual assessment of how local councils perform: it was the only London authority to achieve top marks by the Audit Commission for its environmental services. We want to continue to be leading the way on environmental initiatives.

There is commitment to environmental sustainability too in our voluntary sector. EcoLocal (previously the Centre for Environmental Initiatives) carries out projects and campaigns and manages the Sutton Environment Network in partnership with Sutton Council. The network brings together a wide range of community groups with other stakeholders in Sutton and has four working groups that give community representatives the chance to influence policy and plans in Sutton. The working groups are: Consumerism and Waste; Air Quality and Transport; Wildlife and Land Use; and Energy. These in turn feed into Sutton’s Local Strategic Partnership through the Sutton Environment Network Board, which involves representatives from the Environment Agency, police, business, health sector and other partners.

Sutton residents achieved an impressive recycling rate of 29% in 2005/6- the best in London. Our top recycling performance and diversion of waste from landfill will continue by:

- Extending our garden waste collection service, running from April to December.
- Promote and further extend recycling to blocks of flats.
- Introducing waste treatment infrastructure.
- Pursuing waste minimisation programmes
- Reviewing waste collection services

We have fifty-two sites of importance for nature conservation, including nine of Metropolitan importance, nine designated Local Nature Reserves and important sections of the river Wandle green corridor. Around 89% of the borough’s total land area is located within 1 km or less from a publicly accessible nature conservation site of at least...
Metropolitan or borough-wide importance. Sutton adopted a Biodiversity Action Plan in 2006 to set targets for improvements through collective action.

As part of our aim to minimise the impact of climate change, we are promoting energy efficiency and the use of renewable sources of energy. New technology such as wind and micro-generation (heat and power generation) will develop and be promoted to reduce greenhouse gas emissions.

**Challenges**

Despite the achievements, there is much more to do to work towards sustainability and reducing harm to the environment. We are consulting on a new environmental sustainability strategy, which will sit under this community strategy. Initial feedback highlights the following key priorities for the next three years:

- public awareness raising
- better networking
- producing less waste
- combating climate change
- promoting green travel
- improving air quality
- improving the street scene
- promoting biodiversity

**Partnerships**

The Sutton Sustainability Partnership will oversee partnership working between all groups that have a part to play in improving our environment - including the council, voluntary organisations, the Primary Care Trust, business, the transport providers and the police.

The Partnership will continue to support businesses in Sutton, especially in promoting waste minimisation, water and energy efficiency and renewable energy. It will also examine the potential for working with partners in neighbouring boroughs to seek funding for a programme to provide training and improve skills in renewable energy know-how and installation.

**Recycling and waste**

Whilst the borough’s recycling rates are very good, we know that compared with what has been achieved in other European countries that there is still more that we can do. Sutton is investing in new infrastructure to make sure it can meet national targets to cut waste going to landfill. We need to ensure new development sites include adequate space for waste recycling/collection facilities. We will also implement plans to encourage residents to produce less waste. One important route towards this is to focus
on ‘sensible consumerism’ - encouraging our retail partners to use less packaging and educate residents to make ‘greener’ shopping choices.

Sutton’s voluntary group EcoLocal has, in partnership with the council, schools and other groups, secured New Opportunities funding to work with residents in seven wards on improving the rate and quality of recycling over the next three years. They will do this through running after school clubs and training adults to be recycling champions.

**Climate Change**

Climate change is now widely acknowledged to be a major global threat. Local residents have a key role to play in reducing their carbon footprint by reducing fossil fuel usage. Making our homes more energy efficient, having fuel efficient cars and using them less and measures such as buying local food will all reduce carbon dioxide emissions. The Council and our Partners will do our part. Sutton has measured the resource efficiency of our major buildings and displayed them, this work shows we have much to do. However investment in social housing and promotion of government grants has achieved 15% reductions in CO2 emissions as well as tackling fuel poverty. The largest motorised solar panel system in Europe was installed at Killick House in 2006 and provides 50% of residents’ hot water needs.

Sutton’s Environmental Sustainability Strategy adopted in May 2005 has embraced the concept of a twenty year goal to achieve One Planet Living, recognising that the UK lifestyle needs 3 planets to be sustained. One planet living looks at our whole lifestyle and aims for zero waste, zero carbon, sustainable transport, sustainable and local materials, local food, efficient water use, conservation of flora and fauna, respect for cultural heritage, equity and Fair Trade and happy and healthy lifestyles. Local residents can help to reduce climate change by cutting carbon dioxide emissions and changing to low carbon fuels - or better still renewable sources of energy. The council will continue its programme of improving the energy efficiency of its homes and buildings – its achievements in this area are already good. The council has installed the largest domestic solar water heating system in the UK on Killick House on the Collingwood Estate.

**Sustainable design and construction**

Securing high levels of Sustainable Construction, in both new development and housing renewal programmes will help deliver the priority to 'Combat climate change through sustainable design and construction'. Sustainable Drainage Systems (SuDs) need to be included as run off needs to be controlled close to source to reduce the risk of flooding elsewhere.

**Sustainable transport and tackling congestion.**

Working with the South London Partnership, the council is continuing to campaign for improved public transport and the extension of Tramlink into Sutton. There are continuing concerns over road traffic accident and road safety issues although over the last few years accidents have been reduced. Sutton’s car ownership statistics show that
30% of households have two or more vehicles. Sutton is leading the way tackling traffic congestion and poor air quality through ‘Smarter Travel Sutton,’ our project with the Mayor of London and Transport for London to reduce congestions and increase alternatives to the car. This £5m project will identify the best option for reducing congestion through personal, school and work place travel plans. It will deliver resources for businesses and communities. Other initiatives will include real time travel information and feasibility study of Home Zones to reduce car dominance in residential areas. Sutton’s Employee Travel Plans that aims to encourage staff to come to work by sustainable means – walking, cycling, using public transport or car sharing. During the next three years, the council aims to consolidate this work and share and develop good practice with other organisations.

Air quality
Our air quality is an important issue to many residents. We rate well compared to other London boroughs, with the scores for various air pollutants rarely going above the ‘low’ category. Sutton is also a low noise borough. However, air quality close to major roads will not meet national standards for nitrogen oxides and so action is needed to cut vehicle emissions. The Sutton Environment Network’s Transport and Air Quality Group is leading this work on behalf of the Sutton Partnership. The group is made up of a wide range of community and statutory representatives and helping deliver the Air Quality Action Plan. The action plan identifies 47 possible action points that range from Low Emission Zones to public awareness raising campaigns.

Streetscene, parks and environmental crime
We know that a high quality street scene and attractive, safe parks are essential to the feeling of well being. The council is acutely aware of this and is investing in its parks, open spaces and streetscene and will consider the impact of them on service planning and delivery. Improvements have already been made in providing multi-skilled street teams, better signs and paths in parks and the introduction of a single contact number for people to contact the streetscene team, which has led to an increased customer satisfaction as measured by MORI and BVPI surveys in both 2005 and 2006.

Unfortunately, despite the effort partners put into cleaning and looking after Sutton, there is a need to take action against those that make a mess of our environment, known as ‘envirocriminals’. There is a clear focus on enforcement aimed at cracking down on environmental crime, such as fly tipping, graffiti, litter and dog fouling, which costs Sutton many thousands of pounds each year to clean up.

This enforcement programme draws on new legislation to tackle enviro-crime. A strict enforcement policy is widely supported by the public.

The Safer Sutton Partnership, made up of Council and Police, will take the lead role in much of the enforcement activities, including tackling graffiti and issuing on-the-spot fines and surveillance in areas that are regularly used by fly tippers, and will prosecute all offenders. Residents are also being encouraged to assist wherever possible by reporting incidents as they happen.
We aim to:
Carry out the following activity, in addition to the targeted actions in section 11.

- Developing our waste and recycling services so that they provide both value for money and the best environmental results.
- Delivering safer public spaces through the Improving Community Safety theme.
- Promoting housing development that is environmentally friendly and accessible.
- Continuing to deliver visible improvements to the boroughs street scene.

Summary of Actions for 2007-2010
(See section 11 for detailed descriptions and targets.)

- Cleaner, greener and safer public space.
- Reduced waste to landfill and increase recycling.
- To increase the value of land for biodiversity.
- Reduction in car dependence and model shift to walking, public transport and cycling.
- Reduction in road deaths and injuries in the borough.
- Reducing energy use and greenhouse emissions by securing built energy efficiency, renewable energy sources and sustainable design and construction in new development.
- Improving the cleanliness of the streets of Sutton.
10. Valuing Sutton’s Older People

In October 2006 Sutton’s Older People’s Strategy was launched ‘A Better Sutton for Older People’. This strategy has been produced collaboratively with many local partners. The document aims to provide a more joined-up approach to developing and providing services to older people in Sutton. To do this will need cultural changes to happen within organisations to affect the way they work together and how services are planned and delivered.

We want to create an environment in which older people are active partners in the decisions that affect their lives; where they are treated equally, with respect and dignity; are able to remain as healthy and independent as possible and that when specialist services are required they are tailored to their individual needs without having to face bureaucratic processes or arguments about whose responsibility it is to help.

In the past support for older people has been predominantly focused on those with the most severe needs – acute care and the most frail. Now, and for the future, support structures for older people should be focused on the active engagement and empowerment of older citizens and the promotion of well-being by all agencies.

We aim to move towards a situation where services work across organisational boundaries to contribute to delivering the agreed outcomes for older people locally. Older people are not a single group but are individuals with a wide range of talents, needs, skills, preferences and views. We aim to provide a range of services to enable older people to lead active and fulfilling lives.

Achievements

There are many different services for older people that are provided by members of the Sutton Partnership. They include the London Borough of Sutton, voluntary sector organisations, housing associations, the Sutton and Merton Primary Care Trust, The South West London and St Georges Mental Health Trust, the Epsom and St Helier NHS Trust. Some services are provided by single organisations and others provided jointly.

During the last three years there have been many improvements to services for older people in Sutton. Health trusts, the London Borough of Sutton and voluntary sector organisations have been working together to implement the ambitious 10 year National Service Framework for Older People. This has produced joint initiatives to cover reducing falls, improving hospital care and the removal of age discrimination. Partnership working has led to the development of integrated services, including intermediate care to support older people to remain at home and to prevent unnecessary hospital admission.

In 2006 the Department of Health published “A New Ambition for Old Age”. This explained how the second phase of the National Service Framework should be implemented. It set out nine themes to improve the quality of life for older people and provide better services. In Sutton the Older People’s Partnership has agreed the key areas that will be worked on. It includes work to promote dignity in care; dignity at the end of life; improve urgent care; a single assessment process for people seeking help;
improve the availability of information and help more people use direct payments. These goals have been included in “A Better Sutton for Older People”.

Partnerships with voluntary sector organisations, especially with local agencies that work on behalf of older people, have been crucial to our achievements. Representatives of older people are involved in a range of developments and groups including the partnership group that coordinates the implementation of the National Service Framework for Older People and now, The New Ambition for Old Age. The Age Concern User and Carer Involvement Group has been active in a range of innovative work to enable older people to have a greater say about the services that they receive. It has included interviews by older people of their peers about their experiences and the services that they use.

In the future there will be even more joint work as local health, social care and voluntary sector partners strive to provide services to people, which meet their needs as individuals regardless of traditional health and social care boundaries.

The council’s planning department is working to tailor services to older people. It is helping to deliver accessible new housing developments and additional affordable housing for older people. This is secured through planning gain agreements. Also the modernisation of the council’s sheltered housing stock and the development of partnerships with Registered Social Landlords has provided extra care sheltered housing, through the remodelling of existing sheltered schemes.

The borough’s library service is tailoring its facilities for older people. They provide a range of services that are accessible and targeted towards older customers including ‘silver surfer’ IT courses and a mobile library service for people with limited mobility. Complementing these activities is the excellent range of learning opportunities aimed at older people and run by partner organisations such as SCOLA.

Our borough has leisure services that are targeted at older people. The London Borough of Sutton and the PCT are working together to increase the level of physical activity for people over 50 as part of the Local Public Service Agreement. There is also a specialised programme of exercise classes for those over 65 in sheltered housing, Day Centres and Care Homes. There is the successful Evergreens group, which runs daily sessions at the borough’s leisure centres including Westcroft and the Phoenix Centre. In addition there are numerous physical activity opportunities available across the borough including those run by the council’s Sports Development Team, the leisure centres and the Sutton and Merton PCT physical activity coordinator. These developments have given us the experience and confidence to carry out further improvements to services for older people. These embrace both national targets and objectives for achieving excellence, as well as the aspirations of older people themselves.

The challenges
Older citizens, like all other groups of people, have different needs and aspirations, which include leisure, learning, active citizenship, safety and income. The employment rate over many years for those aged 50 - 69 shows a general reduction, which suggests specific action on employment opportunities is needed.

The development of Sutton's Older People's Strategy has provided a framework from which to develop services and opportunities for all older citizens. We listened to older people and were able to agree what needs to improve in Sutton so that we can better meet the needs of older people. It is the way in which the quality of life for all older people is being improved by the Sutton Partnership.

We want to provide services that address the particular needs of older members of black and minority ethnic groups in Sutton. The number of older members of black and minority ethnic groups in Sutton is increasing. It is important that services are responsive to their needs and that any existing barriers that prevent people from using existing services are removed.

With health partners we aim to achieve excellent performance around avoiding emergency admissions to hospital and reducing delayed transfers of care. We will continue to develop the role of Intermediate Care in helping people to live as independently as possible. As part of this work we want to reduce the number of admissions of people to long-term care.

The implementation of the commissioning strategy for social care services for older peoples has a focus on promoting independence. We will re-direct our social care resources into services that promote the ability of people to live independently at home. We will develop our partnerships to provide extra care housing, sheltered housing and ordinary housing for older people and aim to make further effective use of assistive technology.

The Older People's Strategy identifies an ambitious and wide ranging programme to develop services to meet the health and social care needs of older people:

Working together we will promote mutual respect and a positive image of older people and their valuable contribution to society. We will fight discrimination and ageism and engage with older people to hear their views about values, attitudes and respect.

We aim to provide a safe and secure environment for older people in their own home and in the community.

Together we will provide a range of opportunities for older people to meet people, make friends and develop social, leisure, educational and cultural interests

Information about services, social events, activities and facilities in Sutton will be provided that is accessible and easy to understand.
We will provide opportunities for older people to live an independent, healthy and active lifestyle within the London Borough of Sutton.

We will work to reduce poverty in old age by encouraging older people to secure their welfare benefits and entitlements and assist those over the age of 50 who would like to return to work.

In partnership we will work to ensure access to convenient, reliable and reasonably priced transport to enable older people to carry out daily and social activities. We will also ensure that buildings, facilities and public walkways are safe and accessible to older people.

We will work to develop universal services for older people in Sutton based upon their needs, aspirations and choices.

**We aim to:**

Carry out the following activity, in addition to the targeted actions in section 11.

- We will continue to develop a range of partnerships to ensure the delivery of integrated, quality services for older citizens.

- We will work together to promote mutual respect and a positive image of older people and their valuable contribution to society. We will fight discrimination and ageism and engage with older people to hear their views about values, attitudes and respect.

- Develop mechanisms for closer working and sharing of information between Safer Neighbourhood Teams and LBS Adult Social Services to help identify older people at risk of harm or those in need of assistance.

- We will promote and expand existing referral routes to ensure all older and/or vulnerable persons receive the benefits to which they are entitled, and are provided with services, which will lead to secure independent living.

**Summary of Actions for 2007-2010**

(See section 11 for detailed descriptions and targets.)

- Improve the independence and choice of vulnerable adults.

- Improving the health and well-being of people over 50 years of age by helping them to live a more physically active lifestyle.

#### Developing Active and Inclusive Communities

<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Indicators</th>
<th>Baselines 2006/07 (Unless otherwise stated)</th>
<th>Targets 2007/08</th>
<th>Targets 2008/09</th>
<th>Targets 2009/10</th>
<th>Lead partner</th>
</tr>
</thead>
</table>
| Empower local people to have a greater choice and influence over local decision making and a greater role in public service delivery | Percentage of residents who feel they can influence decisions affecting their local area  
Local Area defined as “within 15 to 20 minutes walking distance.” (LPSA 9) | 35% (2005 Survey)                                                        | No Survey       | No Survey       | 42.25%          | Sutton Centre for the Voluntary Sector & SSPS Corporate team                |
<p>|                                                                          | Percentage of people who feel that their local area is a place where people from different backgrounds can get on well together | Baseline established and targets to be set in February 2007 following completion of LGUSS. |                 |                 |                 | LB Sutton &amp; SSPS Corporate team                                               |
| Effective implementation of the Borough’s new multi-agency Compact between voluntary sector and partners | Publication of the new Compact and implementation of associated codes of practice | New compact Published | 2 implementation plans for codes of practice completed | 2 further implementation plans for codes of practice completed. | SCVS, Police, PCT &amp; LB Sutton |</p>
<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Indicators</th>
<th>Baselines 2006/07 (Unless otherwise stated)</th>
<th>Targets 2007/08</th>
<th>Targets 2008/09</th>
<th>Targets 2009/10</th>
<th>Lead partner</th>
</tr>
</thead>
<tbody>
<tr>
<td>Identification and more effective targeting of resources, including advice and assistance, to those families requiring the highest level of public service support.</td>
<td>Agree programme of work setting a baseline and targets for Families needing high levels of public service Support covering more efficient use of resources and improved outcomes for family members.</td>
<td>Partnership Steering Group co-ordinating development of programme.</td>
<td>Agree programme of work and baseline of costs and clients.</td>
<td>Annual Review of Programme.</td>
<td>Annual Review of Programme.</td>
<td>LB Sutton</td>
</tr>
<tr>
<td>Development of neighbourhood initiatives, such as community panels, that enhance community engagement and facilitate greater localisation of service provision</td>
<td>Safer Neighbourhood Teams to produce 3-monthly actions to address the top three priorities for all neighbourhoods in the Borough through community panels</td>
<td>All Panels set up.</td>
<td>Implement at least 3 actions identified by the community.</td>
<td>Review progress and effectiveness.</td>
<td>Review progress and effectiveness.</td>
<td>SSPS</td>
</tr>
<tr>
<td>Outcomes</td>
<td>Indicators</td>
<td>Baselines 2006/07 (Unless otherwise stated)</td>
<td>Targets 2007/08</td>
<td>Targets 2008/09</td>
<td>Targets 2009/10</td>
<td>Lead partner</td>
</tr>
<tr>
<td>-------------------------------------------------------------------------</td>
<td>---------------------------------------------------------------------------</td>
<td>----------------------------------------------------------------------------------------------------------</td>
<td>----------------</td>
<td>----------------</td>
<td>----------------</td>
<td>--------------</td>
</tr>
<tr>
<td>Maximise the potential and passion of people to transform lives and</td>
<td>Percentage of the population volunteering in sport and active recreation</td>
<td>'Active People Survey' collected on behalf of Sport England and measured in 2005/6 (results published</td>
<td>Not measured</td>
<td>6.0% deprivation adjusted</td>
<td>Not measured</td>
<td>LBS</td>
</tr>
<tr>
<td>communities through volunteering</td>
<td>for at least one hour per week</td>
<td>around 6 December) Survey next repeated in 2008/9</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>5.7% deprivation adjusted (2005/06)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
## Encouraging Enterprise and Employment

<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Indicators</th>
<th>Baselines 2006/07 (Unless otherwise stated)</th>
<th>Targets 2007/08</th>
<th>Targets 2008/09</th>
<th>Targets 2009/10</th>
<th>Lead partner</th>
</tr>
</thead>
<tbody>
<tr>
<td>Increased percentage of the borough’s adults achieving improved educational attainment.</td>
<td>Number of Adults gaining basic skills as part of the Skills for Life strategy.</td>
<td>Baseline to be agreed by end of February</td>
<td>755</td>
<td>774</td>
<td>774</td>
<td>LSC</td>
</tr>
<tr>
<td></td>
<td>Number of Adults who are supported in achieving at least a full first level two</td>
<td>Baseline to be agreed by end of February</td>
<td>337</td>
<td>535</td>
<td>588</td>
<td>LSC</td>
</tr>
<tr>
<td></td>
<td>The percentage of those achieving Level 3 at school or college by age 19 who achieved Level 2 in Sutton schools by age 15</td>
<td></td>
<td>61</td>
<td>61.5</td>
<td>63</td>
<td>63.5</td>
</tr>
</tbody>
</table>

### LPSA2 Negotiated Outcome

<table>
<thead>
<tr>
<th>Increase the numbers of people with physical disabilities and / or people with learning disabilities who enter sustained employment, permitted work, supported work or voluntary work. (LPSA10)</th>
<th>The number of people with a physical disability or a learning disability and in receipt of an incapacity benefit who obtain permitted work or regular voluntary/supported work that is sustained for at least 4 hours a week for a period of at least 13 consecutive weeks with the help of the London Borough of Sutton working through Mencap Pathway and others.</th>
<th>2004/05 year 0</th>
<th>31/03/08 24</th>
<th>LPSA contract completed.</th>
<th>LPSA contract completed.</th>
<th>LB Sutton</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>2004/05 year 0</td>
<td>31/03/08 24</td>
<td>LPSA contract completed.</td>
<td>LPSA contract completed.</td>
<td>LB Sutton</td>
</tr>
<tr>
<td>Outcomes</td>
<td>Indicators</td>
<td>Baselines 2006/07 (Unless otherwise stated)</td>
<td>Targets 2007/08</td>
<td>Targets 2008/09</td>
<td>Targets 2009/10</td>
<td>Lead partner</td>
</tr>
<tr>
<td>-------------------------------------------------------------------------</td>
<td>-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>---------------------------------------------</td>
<td>----------------</td>
<td>----------------</td>
<td>----------------</td>
<td>---------------</td>
</tr>
<tr>
<td>Increase the numbers of people with physical disabilities and / or people with learning disabilities who enter sustained employment, permitted work, supported work or voluntary work (cont.)</td>
<td>The number of people with a physical disability or a learning disability and in receipt of an incapacity benefit who obtain sustained employment of 16 hours or more a week for at least 13 consecutive weeks with the help of the London Borough of Sutton working through Mencap and others.</td>
<td>2004/05 year 0</td>
<td>31/03/08 57</td>
<td>LPSA contract completed.</td>
<td>LPSA contract completed.</td>
<td>LB Sutton</td>
</tr>
</tbody>
</table>
## Creating Safer Communities

<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Indicators</th>
<th>Baselines 2006/07 (Unless otherwise stated)</th>
<th>Targets 2007/08</th>
<th>Targets 2008/09</th>
<th>Targets 2009/10</th>
<th>Lead partner</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reduce overall crime in line with local Crime and Disorder Reduction Partnership targets and narrow the gap between the worst performing wards/neighbourhoods and other areas across the district</td>
<td>Reduction in overall British Crime Survey comparator recorded crime. Targets must be those as agreed between crime and drugs partnerships(^1) and GOs to support delivery of Home Office PSA1.</td>
<td>9,094 (target)</td>
<td>8744(^2)</td>
<td>Not possible at this stage to agree 3 year targets because MPS adjust pan London rather than on a CDRP basis.</td>
<td>As 2008/9</td>
<td>Safer Sutton Partnership Board</td>
</tr>
<tr>
<td>Reduce the proportion of adult and young offenders, and prolific and other priority offenders who re-offend.</td>
<td></td>
<td>Awaiting guidance from NOMS</td>
<td></td>
<td></td>
<td></td>
<td>SSPS Police/CP S</td>
</tr>
<tr>
<td>A) Reduce the proportion of adults who re-offend.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

\(^1\) The term ‘crime and drugs partnerships’ refer to all local arrangement covering the roles of Crime and Disorder Partnerships (CDRPs) and Drug Action Teams (DATs). CDRPs and DATs should either be merged or have close working relationships.

\(^2\) Sutton has PSA1 targets (both CDRP & LAA targets) that are different from the target set locally for the Borough Commander by the MPS. This reflects the MPS view that the scale of the challenge to deliver the 3-year target in its final year in the Borough needs to be realistically modified. The Borough Commander will do everything possible in support of the CDRP & Local Strategic Partnership’s responsibility to deliver against PSA1 and the LAA, and seek to ensure that sustainable success in delivering year on year crime reduction is not seen as “failure”.

---

53 of 73
<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Indicators</th>
<th>Baselines 2006/07 (Unless otherwise stated)</th>
<th>Targets 2007/08</th>
<th>Targets 2008/09</th>
<th>Targets 2009/10</th>
<th>Lead partner</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>B) Reduce the proportion of young people who re offend</td>
<td>To be checked by YOT management (5% reduction over 4 years as set by YJB?) Baseline % number dependent on April 07 calculation</td>
<td>Target to be agreed by end of February</td>
<td>Target to be agreed by end of February</td>
<td>5% reduction</td>
<td>SSPS Police/CP S</td>
</tr>
<tr>
<td></td>
<td>C) Reduce the proportion of Prolific and other Priority offenders who re offend</td>
<td>95 convictions</td>
<td>10% reduction</td>
<td>10% reduction</td>
<td>10% reduction</td>
<td>SSPS Police/CP S</td>
</tr>
<tr>
<td></td>
<td>Reduce the harm caused by illegal drugs</td>
<td>34%</td>
<td>3% reduction</td>
<td>1% reduction</td>
<td>1% reduction</td>
<td>SPSS</td>
</tr>
<tr>
<td>Outcomes</td>
<td>Indicators</td>
<td>Baselines 2006/07 (Unless otherwise stated)</td>
<td>Targets 2007/08</td>
<td>Targets 2008/09</td>
<td>Targets 2009/10</td>
<td>Lead partner</td>
</tr>
<tr>
<td>---------------------------------------------------------------</td>
<td>-----------------------------------------------------------------------------</td>
<td>--------------------------------------------</td>
<td>----------------</td>
<td>----------------</td>
<td>----------------</td>
<td>--------------</td>
</tr>
<tr>
<td>Reassure the public, reducing the fear of crime</td>
<td>Can you tell me if you are worried about being a victim of each of these crimes in the area?</td>
<td>Borough wide Survey 2005 baseline. % Worried.</td>
<td></td>
<td></td>
<td>55</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Burglary (i.e. theft from home or premises)</td>
<td>55</td>
<td>55</td>
<td></td>
<td>54</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Theft of car</td>
<td>42</td>
<td>42</td>
<td>41</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Vandalism</td>
<td>60</td>
<td>60</td>
<td></td>
<td>59</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Robbery in the street</td>
<td>49</td>
<td>49</td>
<td>48</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Racist attacks/racial harassment</td>
<td>22</td>
<td>22</td>
<td>21</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Theft</td>
<td>39</td>
<td>39</td>
<td>38</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Rape/sexual assault</td>
<td>33</td>
<td>33</td>
<td>32</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Some other form of attack</td>
<td>42</td>
<td>42</td>
<td>41</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Anti-Social Behaviour</td>
<td>70</td>
<td>70</td>
<td>69</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>How safe do you feel walking outside in this neighbourhood alone in the daytime?</td>
<td>93 % Feeling Safe/Fairly Safe</td>
<td>93%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>How safe do you feel walking outside in this neighbourhood alone after dark?</td>
<td>% Feeling &quot;a bit&quot; and “very” unsafe - 36</td>
<td>35%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>SSPS</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Note: SSPS = Safe & Sound Partnership.
<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Indicators</th>
<th>Baselines 2006/07 (Unless otherwise stated)</th>
<th>Targets 2007/08</th>
<th>Targets 2008/09</th>
<th>Targets 2009/10</th>
<th>Lead partner</th>
</tr>
</thead>
<tbody>
<tr>
<td>Build Respect in communities and reduce anti-social behaviour</td>
<td>Reduce % of people who feel there is a high level of perceived anti-social behaviour in their local area. (Derived from the 7 ASB strands below.)</td>
<td>23% (2006/7) Targets to be set in February 2007 following completion of LGUSS.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>1a) Noisy neighbours or loud parties</td>
<td>17 64</td>
<td>1% reduction</td>
<td>maintain</td>
<td>maintain</td>
<td>SPSS</td>
</tr>
<tr>
<td></td>
<td>1b) Teenagers hanging around on the streets.</td>
<td>41 39</td>
<td>2% reduction</td>
<td>maintain</td>
<td>maintain</td>
<td></td>
</tr>
<tr>
<td></td>
<td>1c) Rubbish and litter lying around</td>
<td>8 50</td>
<td>2% reduction</td>
<td>maintain</td>
<td>maintain</td>
<td></td>
</tr>
<tr>
<td></td>
<td>1d) People being drunk or rowdy in public spaces</td>
<td></td>
<td>2% reduction</td>
<td>maintain</td>
<td>maintain</td>
<td></td>
</tr>
<tr>
<td></td>
<td>1e) Abandoned or burnt out cars.</td>
<td></td>
<td>maintain</td>
<td>1% reduction</td>
<td>maintain</td>
<td></td>
</tr>
<tr>
<td></td>
<td>1f) Vandalism, graffiti and other deliberate damage to property or vehicles</td>
<td></td>
<td>3% reduction</td>
<td>1% reduction</td>
<td>1% reduction</td>
<td></td>
</tr>
<tr>
<td></td>
<td>1g) People using or dealing drugs.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Increased percentage of people who feel that parents in their local area</td>
<td></td>
<td>39% (2006/7) targets to be set in February 2007 following completion of LGUSS.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>take responsibility for the behaviour of their children</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>SPSS</td>
</tr>
<tr>
<td>Outcomes</td>
<td>Indicators</td>
<td>Baselines 2006/07 (Unless otherwise stated)</td>
<td>Targets 2007/08</td>
<td>Targets 2008/09</td>
<td>Targets 2009/10</td>
<td>Lead partner</td>
</tr>
<tr>
<td>-------------------------------------------------------------------------</td>
<td>---------------------------------------------------------------------------</td>
<td>---------------------------------------------</td>
<td>-----------------</td>
<td>-----------------</td>
<td>-----------------</td>
<td>--------------</td>
</tr>
<tr>
<td>Build Respect in communities and reduce anti-social behaviour (cont.)</td>
<td>Increase percentage of people who feel that people in their area treat them with respect and consideration</td>
<td>52% (2006/7) targets to be set in March 2007 following completion of LGUSS.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Increase in the percentage of people who feel informed about what is being done to tackle anti-social behaviour in their local area</td>
<td>20% (2006/7) targets to be set in March 2007 after recent receipt of LGUSS.</td>
<td></td>
<td></td>
<td></td>
<td>SPSS</td>
</tr>
<tr>
<td>Increase domestic fire safety and reduce arson</td>
<td>Reduce accidental fires in peoples homes from 129 by 5% by 2010</td>
<td>(2005/6) 129</td>
<td>127</td>
<td>125</td>
<td>123</td>
<td>Fire</td>
</tr>
<tr>
<td></td>
<td>Reduce the number of accidental fire-related deaths in the home from 2 by 20% by 2010</td>
<td>(2005/6) 2</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Reduce total deliberate fires, both primary and secondary from 406 by 10% by 2010</td>
<td>(2005/6) 406</td>
<td>393</td>
<td>380</td>
<td>366</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Reduce injuries from accidental fires in the home from 15 by 20% by 2010</td>
<td>(2005/6) 15</td>
<td>14</td>
<td>13</td>
<td>12</td>
<td>Fire</td>
</tr>
<tr>
<td></td>
<td>Increase the level of Home Fire Safety Checks</td>
<td>(2005/6) 224</td>
<td>480</td>
<td>528</td>
<td>581</td>
<td></td>
</tr>
<tr>
<td>Outcomes</td>
<td>Indicators</td>
<td>Baselines 2006/07 (Unless otherwise stated)</td>
<td>Targets 2007/08</td>
<td>Targets 2008/09</td>
<td>Targets 2009/10</td>
<td>Lead partner</td>
</tr>
<tr>
<td>----------------------------------------------</td>
<td>-----------------------------------------------------------------------------</td>
<td>---------------------------------------------</td>
<td>-----------------</td>
<td>----------------</td>
<td>----------------</td>
<td>--------------</td>
</tr>
<tr>
<td>Reducing domestic violence</td>
<td>To establish a baseline of domestic violence incidents for those agencies agreeing to be part of new common assessment framework (which will have been agreed by March 07).</td>
<td>Number of referrals made to Women’s Centre by Local Authority/ Police Health service and Voluntary Sector</td>
<td>79 (2005/6)</td>
<td>plus 10%</td>
<td>plus 10%</td>
<td>SSPS</td>
</tr>
</tbody>
</table>

**LPSA2 Negotiated Outcome**

<table>
<thead>
<tr>
<th>Reduce the harm caused by illegal drugs (LPSA4)</th>
<th>The number of problem drug users accessing drug treatment in the year as measured by the National Drug Treatment Monitoring Service</th>
<th>550 (actual 2004/05)</th>
<th>613</th>
<th>LPSA contract completed. Service to continue new targets to be agreed.</th>
<th>Service to continue new targets to be agreed.</th>
<th>Safer Sutton Partners’ Board with PCT</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>The number of people retained in treatment over 12 weeks expressed as a percentage of all those accessing treatment in the year</td>
<td>(2004/05) 43% actual</td>
<td>51.8%</td>
<td>LPSA contract completed. Service to continue new targets to be agreed.</td>
<td>Service to continue new targets to be agreed.</td>
<td>Safer Sutton Partners’ Board PCT</td>
</tr>
<tr>
<td>Outcomes</td>
<td>Indicators</td>
<td>Baselines 2006/07 (Unless otherwise stated)</td>
<td>Targets 2007/08</td>
<td>Targets 2008/09</td>
<td>Targets 2009/10</td>
<td>Lead partner</td>
</tr>
<tr>
<td>----------</td>
<td>------------</td>
<td>------------------------------------------</td>
<td>----------------</td>
<td>----------------</td>
<td>----------------</td>
<td>--------------</td>
</tr>
<tr>
<td>Reduce the amount of ASB on the streets of Sutton thus improving residents’ perception of crime in the Borough (LPSA 3)</td>
<td>The percentage of survey respondents who when asked:</td>
<td>39%</td>
<td>No Survey</td>
<td>No Survey</td>
<td>Summer Borough survey 2009 34%</td>
<td>Safer Sutton Partners’ Board</td>
</tr>
<tr>
<td>a) Which if any of the following list is a problem in your area (residents who respond with graffiti)</td>
<td>(Summer 2003 Borough survey)</td>
<td>45%</td>
<td>43%</td>
<td>40%</td>
<td>38%</td>
<td></td>
</tr>
<tr>
<td>b) Which, if any, of the following list is a problem in your area (residents who respond with vandalism)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>c) Could you tell me how worried you are about being a victim of each of these crimes in the are? Respond ‘worried’ in relation to ‘theft’.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>The number of calls for service received by the police reporting either a disturbance in a public place, a disturbance in licensed premises or drunkenness.</td>
<td>4710 (based on 2004/05 year)</td>
<td>11,986 (cumulative over the period 01/04/05 to 31/03/08)</td>
<td>LPSA contract completed.</td>
<td></td>
<td></td>
<td>SSPS</td>
</tr>
</tbody>
</table>
## Improving Health and Wellbeing

<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Indicators</th>
<th>Baselines 2006/07 (Unless otherwise stated)</th>
<th>Targets 2007/08</th>
<th>Targets 2008/09</th>
<th>Targets 2009/10</th>
<th>Lead partner</th>
</tr>
</thead>
<tbody>
<tr>
<td>Improved Health and reduced health inequalities within the local area, by narrowing the gap in all-age, all-cause mortality. Targets chosen in relation to smoking and obesity, as having the biggest impact on all age, all cause mortality; focus on St Helier, Wandle Valley, Beddington South wards, as most deprived wards in Sutton Reduced obesity: Cross reference LPSA2 targets already agreed: participation in physical activity by: School children (LPSA2 Older People (LPSA1)</td>
<td>Increased number of 4 week quitters through Stop Smoking Service from more deprived/high prevalence wards in Sutton (St Helier, Wandle Valley, Beddington South)</td>
<td>477</td>
<td>500</td>
<td>525</td>
<td>550 (cumulative)</td>
<td>PCT</td>
</tr>
<tr>
<td></td>
<td>Number of people from community and voluntary sector (in above wards) trained in level One smoking cessation</td>
<td>7</td>
<td>7</td>
<td>10</td>
<td>15 (cumulative)</td>
<td>PCT</td>
</tr>
<tr>
<td></td>
<td>Number of people from departments in local authority (in above wards) trained in Level One smoking Cessation.</td>
<td>0</td>
<td>20</td>
<td>30</td>
<td>40 (cumulative)</td>
<td>PCT</td>
</tr>
<tr>
<td></td>
<td>Reduced obesity through Weight management in adults. The number of obese adults on low income achieving at least 5% weight loss by attending 12 sessions at a diet and fitness club (assessed against NICE guidance) – targeted in St Helier, Wandle Valley, Beddington South</td>
<td>10 (5)</td>
<td>50 (16)</td>
<td>75 (25)</td>
<td>100 (33)</td>
<td>PCT</td>
</tr>
<tr>
<td>Outcomes</td>
<td>Indicators</td>
<td>Baselines 2006/07 (Unless otherwise stated)</td>
<td>Targets 2007/08</td>
<td>Targets 2008/09</td>
<td>Targets 2009/10</td>
<td>Lead partner</td>
</tr>
<tr>
<td>------------------------------------------------------------------------</td>
<td>-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>---------------------------------------------</td>
<td>--------------------------------------------------------------------------------</td>
<td>--------------------------------------------------------------------------------</td>
<td>--------------------------------------------------------------------------------</td>
<td>--------------</td>
</tr>
<tr>
<td>Health and social care Integration to improve the service user/patient experience of health and social care services.</td>
<td>Increase proportion of vulnerable adult service users who have person centred care plans, or are assessed by single assessment process or equivalent. To be established 2006/7: develop a plan for integrated and coordinated single assessment processes between health and social care across all client groups by end March 2007.</td>
<td>Improve by percentage 'Improve by percentage tbc by 6 month Review'</td>
<td>Improve by percentage 'Improve by percentage tbc by 6 month Review'</td>
<td>Improve by percentage 'Improve by percentage tbc by 6 month Review'</td>
<td>PCT</td>
<td></td>
</tr>
<tr>
<td>Using the ‘Books on Prescription’ scheme, to motivate people with mild mental health problems to use a collection of self-help books as an alternative to medication.</td>
<td>Total number of loans Sutton health care professionals have prescribed for their patients from a special collection of books patients would borrow from libraries in Sutton.</td>
<td>Nil (2005/6)</td>
<td>50</td>
<td>75</td>
<td>100</td>
<td>LBS / S&amp;M PCT</td>
</tr>
</tbody>
</table>

LPSA2 Negotiated Outcome
<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Indicators</th>
<th>Baselines 2006/07 (Unless otherwise stated)</th>
<th>Targets 2007/08</th>
<th>Targets 2008/09</th>
<th>Targets 2009/10</th>
<th>Lead partner</th>
</tr>
</thead>
<tbody>
<tr>
<td>Improve the independence and choice of vulnerable adults (LPSA12)</td>
<td>The number of people in the London Borough of Sutton with physical disabilities helped to live at home per 1000 people aged 18 - 64.</td>
<td>2004/05 3.89</td>
<td>31/03/08 4.8</td>
<td>LPSA contract completed.</td>
<td>LPSA contract completed.</td>
<td>LB Sutton</td>
</tr>
<tr>
<td></td>
<td>The number of older people in the London Borough of Sutton helped to live at home per 1,000 population aged 65 or over</td>
<td>2004/05 78.46</td>
<td>31/03/08 100</td>
<td>LPSA contract completed.</td>
<td>LPSA contract completed.</td>
<td>LB Sutton</td>
</tr>
<tr>
<td></td>
<td>The number of people in the London Borough of Sutton who take up Direct Payments to purchase their own care</td>
<td>2004/05 50 people</td>
<td>31/03/08 210 people</td>
<td>LPSA contract completed.</td>
<td>LPSA contract completed.</td>
<td>LB Sutton</td>
</tr>
</tbody>
</table>
### Appendix 1

#### Investing in Children and Young People

<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Indicators</th>
<th>Baselines 2006/07 (Unless otherwise stated)</th>
<th>Targets 2007/08</th>
<th>Targets 2008/09</th>
<th>Targets 2009/10</th>
<th>Lead partner</th>
</tr>
</thead>
<tbody>
<tr>
<td>Be Healthy</td>
<td>The percentage annual increase in the number of schools with an approved school travel plan (STP) required to achieve 100 percent STP coverage by March 2010.</td>
<td>25 2005/6</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>LBS</td>
</tr>
<tr>
<td>Extension of the role of schools in co-ordinating and providing services for vulnerable children, young people, their families and locality.</td>
<td>The number or percentage of schools in the extended schools programme developing services and joined-up working practices with local service partners to meet the core offer of childcare, varied menu of activities, parenting support, swift and easy referral and community engagement.</td>
<td>50% 31.8.06</td>
<td>80% 31.8.07</td>
<td>95% 31.8.08</td>
<td>100% 31.8.09</td>
<td>LBS</td>
</tr>
<tr>
<td></td>
<td>All Primary &amp; Nursery Schools to be linked to or engaged in the direct delivery of services for parents and their families as part of local children’s centre developments and cluster arrangements incorporating education, childcare and learning, health, family support and outreach services for the 0-5 year age group targeting the most vulnerable families and communities across the borough.</td>
<td>15% (31.3.07)</td>
<td>50% (31.3.08)</td>
<td>75% (31.3.09)</td>
<td>100% (31.3.10)</td>
<td>London Borough of Sutton</td>
</tr>
<tr>
<td>Outcomes</td>
<td>Indicators</td>
<td>Baselines 2006/07 (Unless otherwise stated)</td>
<td>Targets 2007/08</td>
<td>Targets 2008/09</td>
<td>Targets 2009/10</td>
<td>Lead partner</td>
</tr>
<tr>
<td>-------------------------------------------------------------------------</td>
<td>------------------------------------------------------------------------------------------------------</td>
<td>--------------------------------------------</td>
<td>----------------</td>
<td>----------------</td>
<td>----------------</td>
<td>--------------</td>
</tr>
<tr>
<td>Teenage Pregnancy Target</td>
<td>Reduction in the under 18 conception rate in Sutton by 45% from a 1998 baseline.</td>
<td>19% reduction achieved by 2004</td>
<td>Tbc by end March 2007</td>
<td>Tbc by end March 2007</td>
<td>45% reduction by 2010</td>
<td>PCT</td>
</tr>
<tr>
<td>Provision of integrated and more secure approaches to safeguarding and</td>
<td>Percentage increase in numbers receiving preventative services through parenting support programmes,</td>
<td>Setting up registers to enable the baseline to be calculated and are on target to report on this indicators before the year end</td>
<td>5% increase</td>
<td>5% increase</td>
<td>5% increase</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Percentage increase in the number of CAFs completed.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Increase in the proportion of referrals to Children &amp; Families leading to IA</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>All registered and non-registered childcare providers and related activity linked to and participating in the children’s centres and extended schools initiatives supporting children, families and the community.</td>
<td></td>
<td>25%</td>
<td>50%</td>
<td>75%</td>
<td>London Borough of Sutton</td>
</tr>
<tr>
<td></td>
<td>Following a borough wide audit of services, all families have access to comprehensive and accurate information about choices in childcare and related services through a variety of media</td>
<td></td>
<td>60%</td>
<td>70%</td>
<td>80%</td>
<td>London Borough of Sutton</td>
</tr>
<tr>
<td>Outcomes</td>
<td>Indicators</td>
<td>Baselines 2006/07 (Unless otherwise stated)</td>
<td>Targets 2007/08</td>
<td>Targets 2008/09</td>
<td>Targets 2009/10</td>
<td>Lead partner</td>
</tr>
<tr>
<td>--------------------------------------------------------------------------</td>
<td>-----------------------------------------------------------------------------</td>
<td>---------------------------------------------</td>
<td>-----------------</td>
<td>-----------------</td>
<td>-----------------</td>
<td>--------------</td>
</tr>
<tr>
<td>Addressing the increasing incidence in the borough of children with Autism Spectrum Disorders by the provision of appropriate places.</td>
<td>The number of appropriate places for children with ASD.</td>
<td>66</td>
<td>+18</td>
<td>+18</td>
<td>+18</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>= 84</td>
<td>= 102</td>
<td>= 120</td>
<td></td>
</tr>
<tr>
<td>Reduction in inequalities, particularly those influenced by socio-economic factors, in the academic progress achieved by children and young people</td>
<td>The percentage difference between the highest performing and lowest performing ward</td>
<td>157.5 points on GCSE Average Point Scores (APS)</td>
<td>2% reduction year on year</td>
<td>2% reduction year on year</td>
<td>2% reduction year on year</td>
<td>LB Sutton</td>
</tr>
<tr>
<td>Improvement in the level of attendance in 9 identified primary and three secondary schools, which have a rate of absence greater than the national average.</td>
<td>A rise in attendance in identified schools where attendance falls below the median</td>
<td>Primary 93.45%</td>
<td>0.5% (on aggregate)</td>
<td>0.5% (on aggregate)</td>
<td>0.5% (on aggregate)</td>
<td>LB Sutton</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Secondary 91.4%</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Encourage parents to share and enjoy books with their children from as early an age as possible by implementing the Bookstart programme in Sutton</td>
<td>Percentage of eligible children who receive one of the three different Bookstart packs</td>
<td>70%</td>
<td>75%</td>
<td>80%</td>
<td>85%</td>
<td>LB Sutton / Sutton &amp; Merton PCT;</td>
</tr>
<tr>
<td>Outcomes</td>
<td>Indicators</td>
<td>Baselines 2006/07 (Unless otherwise stated)</td>
<td>Targets 2007/08</td>
<td>Targets 2008/09</td>
<td>Targets 2009/10</td>
<td>Lead partner</td>
</tr>
<tr>
<td>-------------------------------------------------------------------------</td>
<td>-----------------------------------------------------------------------------</td>
<td>--------------------------------------------</td>
<td>----------------</td>
<td>----------------</td>
<td>----------------</td>
<td>--------------</td>
</tr>
<tr>
<td>Increase engagement in Sutton’s library services by 11 to 18 year olds</td>
<td>Number of young people engaged in specific library activities targeted at this age group</td>
<td>100</td>
<td>125</td>
<td>150</td>
<td>175</td>
<td>LBS Partners: Sutton Extended Services Programme; Youth Service</td>
</tr>
<tr>
<td>Encourage schools to increase the range, quantity and type of arts that are provided to children and raise the profile of arts education</td>
<td>Number of schools holding the Artsmark award</td>
<td>6 secondary &amp; 2 primary (2005/06)</td>
<td>8 secondary &amp; 4 primary</td>
<td>9 secondary &amp; 5 primary</td>
<td>10 secondary &amp; 6 primary</td>
<td>LB Sutton</td>
</tr>
</tbody>
</table>

**LPSA2 Negotiated Outcome**

<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Indicators</th>
<th>Baselines 2006/07 (Unless otherwise stated)</th>
<th>Targets 2007/08</th>
<th>Targets 2008/09</th>
<th>Targets 2009/10</th>
<th>Lead partner</th>
</tr>
</thead>
<tbody>
<tr>
<td>Improving the health and well-being of young people (aged 5-16) by helping them to live a more physically active lifestyle. (LPSA2)</td>
<td>The proportion of 5-16 year olds participating in a minimum of 2 hours of high quality Physical Education and school sport a week within and outside the curriculum during one complete school year in each of the academic years 2005/06, 2006/07 and 2007/08</td>
<td>61% (academic year ending 2004/05) (Target 2006/7 83%)</td>
<td>90%</td>
<td>. LPSA contract completed</td>
<td>. LPSA contract completed</td>
<td>LB Sutton</td>
</tr>
<tr>
<td>Outcomes</td>
<td>Indicators</td>
<td>Baselines 2006/07 (Unless otherwise stated)</td>
<td>Targets 2007/08</td>
<td>Targets 2008/09</td>
<td>Targets 2009/10</td>
<td>Lead partner</td>
</tr>
<tr>
<td>-------------------------------------------------------------------------</td>
<td>-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>---------------------------------------------</td>
<td>----------------</td>
<td>----------------</td>
<td>----------------</td>
<td>--------------</td>
</tr>
<tr>
<td>Improving educational attainment for children in the care of the local authority (LPSA5)</td>
<td>The percentage of looked after children that achieve Level 5 or better in English at Key Stage 3</td>
<td>30/09/05 20%</td>
<td>30/09/07 44%</td>
<td>30/09/08 53%</td>
<td>LPSA contract completed.</td>
<td>LB Sutton</td>
</tr>
<tr>
<td></td>
<td>The percentage of looked after children that achieve Level 5 or better in Maths at Key Stage 3</td>
<td>30/09/05 27%</td>
<td>30/09/07 44%</td>
<td>30/09/08 60%</td>
<td>LPSA contract completed.</td>
<td>LB Sutton</td>
</tr>
<tr>
<td></td>
<td>The percentage of looked after children that achieve Level 5 or better in Science at Key Stage 3</td>
<td>30/09/05 13%</td>
<td>30/09/07 44%</td>
<td>30/09/08 60%</td>
<td>LPSA contract completed.</td>
<td>LB Sutton</td>
</tr>
<tr>
<td></td>
<td>The percentage of young people leaving care aged 16 or over with at least 1 GCSE at Grade A*-G or equivalent</td>
<td>(31/03/05) 36%</td>
<td>31/03/07 55%</td>
<td>31/03/08 66%</td>
<td>LPSA contract completed.</td>
<td>LB Sutton</td>
</tr>
<tr>
<td>Promoting accessibility to lifelong learning and ensuring the improvements of the skills base in the workforce (LPSA 6)</td>
<td>An increase in the percentage of residents aged 19 achieving qualifications to at least Level 2 (Academic year ending 2004)</td>
<td>66%</td>
<td>68%</td>
<td>72%</td>
<td>LPSA contract completed.</td>
<td>LB Sutton</td>
</tr>
<tr>
<td>Improving the life chances of young people with disabilities (LPSA 7).</td>
<td>The percentage of young people with learning difficulties or disabilities aged 16-19 who are not in Education, Employment or Training (as measured by the DfES adjusted NEET indicator in the London Borough of Sutton).</td>
<td>31/12/05 11.5%</td>
<td>31/12/07 10.5%</td>
<td>31/12/08 9.5%</td>
<td>LPSA contract completed.</td>
<td>LB Sutton</td>
</tr>
<tr>
<td>Outcomes</td>
<td>Indicators</td>
<td>Baselines 2006/07 (Unless otherwise stated)</td>
<td>Targets 2007/08</td>
<td>Targets 2008/09</td>
<td>Targets 2009/10</td>
<td>Lead partner</td>
</tr>
<tr>
<td>--------------------------------------------------------------------------</td>
<td>-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>---------------------------------------------</td>
<td>-----------------</td>
<td>-----------------</td>
<td>-----------------</td>
<td>---------------</td>
</tr>
<tr>
<td>Improving the life chances of young people with disabilities (cont.)</td>
<td>The number of young people with disabilities aged 17-21 with 3 or more separate destinations per year. (destination = current activities of young people such as full time employment, full time education or training)</td>
<td>31/08/04 30 young people</td>
<td>31/08/07 17</td>
<td>31/08/08 15</td>
<td>LPSA contract completed.</td>
<td>LB Sutton</td>
</tr>
<tr>
<td></td>
<td>The percentage of young people with disabilities aged 16-17 resident in the London Borough of Sutton or their carers in receipt of direct payments.</td>
<td>31/05/05 1.2%</td>
<td>31/03/07 3.5%</td>
<td>31/03/08 4.5%</td>
<td>LPSA contract completed.</td>
<td>LB Sutton</td>
</tr>
<tr>
<td>To promote the physical, emotional, social and intellectual development of young children so they flourish at home and at school (LPSA8)</td>
<td>The percentage of children in Sutton achieving six or more points in each of the 3 Foundation Stage Profile scales by the end of their final term of the foundation stage for the Personal, Social and Emotional Development (PSED) area of learning.</td>
<td>31/08/05 85%</td>
<td>Milestone not appropriate.</td>
<td>31/08/08 88%</td>
<td>LPSA contract completed</td>
<td>LB Sutton</td>
</tr>
<tr>
<td></td>
<td>The percentage of children in Sutton achieving six or more points in each of the four scales by the end of their final term of the foundation stage for the 4 Foundation Stage Profile scales for the Communication, Language and Literacy (CLL) area of learning.</td>
<td>31/08/05 64%</td>
<td>Milestone not appropriate.</td>
<td>31/08/08 71%</td>
<td>LPSA contract completed</td>
<td>LB Sutton</td>
</tr>
</tbody>
</table>
## Improving Housing and Managing Growth

<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Indicators</th>
<th>Baselines 2006/07 (Unless otherwise stated)</th>
<th>Targets 2007/08</th>
<th>Targets 2008/09</th>
<th>Targets 2009/10</th>
<th>Lead partner</th>
</tr>
</thead>
<tbody>
<tr>
<td>Achieve the Decent Homes standard for Council properties managed by Sutton Housing Partnership (SHP)</td>
<td>BVPI 184a -% not meeting Decent Homes Standard</td>
<td>66%</td>
<td>60%</td>
<td>48%</td>
<td>26%</td>
<td>SHP</td>
</tr>
<tr>
<td></td>
<td>BVPI 184b -% change in proportion of non Decent Homes</td>
<td>14.4% 2005/06 12% (target 2006/07).</td>
<td>20.2%</td>
<td>46.7%</td>
<td>85%</td>
<td>SHP</td>
</tr>
<tr>
<td>To meet as a minimum the Mayor’s targets on net additional homes and affordable housing.</td>
<td>London Plan sets a minimum allocation figure for Sutton of 7,400 units between 1997 and 2016, which equates to an annual target of 370 units. Of this 40% will be affordable housing.</td>
<td>(2005/6) 519 Of which affordable units 84%</td>
<td>345 affordable 138</td>
<td>345 affordable 138</td>
<td>345 affordable 138</td>
<td>LBS</td>
</tr>
<tr>
<td>Empty Property Strategy</td>
<td>Reduction in the number of empty non-Housing Revenue Account properties.&quot; BVPI 64</td>
<td>253 (2005/6)</td>
<td>271</td>
<td>271</td>
<td>271</td>
<td>LBS</td>
</tr>
<tr>
<td>Containment of urban sprawl and protection of green belt land and public open spaces.</td>
<td>LDF open space standard.</td>
<td>2.88 ha per 1000 population</td>
<td>2.88 ha per 1000 population</td>
<td>2.88 ha per 1000 population</td>
<td>2.88 ha per 1000 population</td>
<td>LBS</td>
</tr>
<tr>
<td></td>
<td>Area of Green Belt in the Borough</td>
<td>616 ha</td>
<td>616</td>
<td>616</td>
<td>616</td>
<td>LBS</td>
</tr>
<tr>
<td>Neighbourhood Renewal – Supplementary Planning Document (SPD) Hackbridge.</td>
<td>LDF SPD for Sustainable Suburb at Hackbridge.</td>
<td>Completed initial consultation on issues and proposals</td>
<td>Final Consultation on proposals</td>
<td>Approve SPD</td>
<td>First Review</td>
<td>LBS</td>
</tr>
</tbody>
</table>
## Developing a Cleaner and Greener Environment

<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Indicators</th>
<th>Baselines 2006/07 (Unless otherwise stated)</th>
<th>Targets 2007/08</th>
<th>Targets 2008/09</th>
<th>Targets 2009/10</th>
<th>Lead partner</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cleaner, greener and safer public space.</td>
<td>BV89, the percentage of people satisfied with the cleanliness standard in their area.</td>
<td>73%</td>
<td>No Survey</td>
<td>No Survey</td>
<td>Target to be agreed to keep Sutton in top 25% of LAs for BV89.</td>
<td>LB Sutton</td>
</tr>
<tr>
<td>Quality of surroundings - increase in number of green flag awards.</td>
<td></td>
<td>0</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>LB Sutton</td>
</tr>
<tr>
<td>Quality of surroundings – Parks and green space public satisfaction (BV119e)</td>
<td>73% based on 2003/04</td>
<td>No Survey</td>
<td>No Survey</td>
<td>75%</td>
<td>LB Sutton</td>
<td></td>
</tr>
<tr>
<td>An increase in the percentage of abandoned vehicles removed within 24 hours from the point where the local authority is legally entitled to remove the vehicle (BVPI 218b)</td>
<td>73.4 % actual in 2005/06</td>
<td>90%</td>
<td>90%</td>
<td>90%</td>
<td>LB Sutton</td>
<td></td>
</tr>
<tr>
<td>Reduced waste to landfill and increase recycling</td>
<td>Reduction in the percentage of municipal waste land filled</td>
<td>69.82% (actual landfill percentage in 2005/06)</td>
<td>61%</td>
<td>60%</td>
<td>58%</td>
<td>LB Sutton</td>
</tr>
<tr>
<td>Outcomes</td>
<td>Indicators</td>
<td>Baselines 2006/07 (Unless otherwise stated)</td>
<td>Targets 2007/08</td>
<td>Targets 2008/09</td>
<td>Targets 2009/10</td>
<td>Lead partner</td>
</tr>
<tr>
<td>-------------------------------------------------------------------------</td>
<td>--------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>---------------------------------------------</td>
<td>----------------</td>
<td>----------------</td>
<td>----------------</td>
<td>--------------</td>
</tr>
<tr>
<td>Increase in the percentage of municipal waste recycled</td>
<td>29% actual 2005/06</td>
<td>37%</td>
<td>38%</td>
<td>40%</td>
<td></td>
<td>LB Sutton</td>
</tr>
<tr>
<td>Increasing the value of land for biodiversity - agreeing with local stakeholders the key habitats and species and action plans for their protection and enhancement.</td>
<td>To provide 1 hectare of Statutory Local Nature Reserve per 1000 of the population</td>
<td>0.3</td>
<td>0.5</td>
<td>0.7</td>
<td>1.0</td>
<td>LBS</td>
</tr>
<tr>
<td>Reducing energy use and greenhouse emissions by securing built energy efficiency, renewable energy sources and sustainable design and construction in new development.</td>
<td>Development proposals to demonstrate a reduction in carbon dioxide emissions of 20%, from on-site renewable generation.</td>
<td>Baseline will be 2007/8</td>
<td>Adopt SPD on Sustainable Design and Constructio n</td>
<td>Review working of Policy.</td>
<td>Review working of Policy.</td>
<td>LBS</td>
</tr>
<tr>
<td>Reduction in car dependence and model shift to walking, public transport and cycling.</td>
<td>TFL are developing a range of indicators to measures the reduction in car km and car trips for the Smarter Travel Sutton (TfL funded) pilot project</td>
<td>Baseline Attitudinal surveys were carried out in October 2006.</td>
<td>Agreed by end March 2007</td>
<td>Agreed by end March 2007</td>
<td>Agreed by end March 2007</td>
<td>TFL and LBS Environment and Leisure</td>
</tr>
<tr>
<td>Reduction in road deaths and injuries in the borough (BV 99ai)</td>
<td>Number of people killed or seriously injured in road traffic collisions</td>
<td>82</td>
<td>77</td>
<td>72</td>
<td>68</td>
<td>LB Sutton</td>
</tr>
</tbody>
</table>

LPSA2 Negotiated Outcome
<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Indicators</th>
<th>Baselines 2006/07 (Unless otherwise stated)</th>
<th>Targets 2007/08</th>
<th>Targets 2008/09</th>
<th>Targets 2009/10</th>
<th>Lead partner</th>
</tr>
</thead>
<tbody>
<tr>
<td>Improving the cleanliness of the streets of Sutton. (LPSA 11)</td>
<td>The proportion of relevant land and highways (expressed as a percentage) in the London Borough of Sutton that is assessed as having combined deposits of litter and detritus that fall below an acceptable level.</td>
<td>2003/04 29%</td>
<td>18%</td>
<td>6%</td>
<td>6%</td>
<td>LB Sutton</td>
</tr>
</tbody>
</table>
## Valuing Sutton’s Older People

### LPSA2 Negotiated Outcome

<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Indicators</th>
<th>Baselines 2006/07 (Unless otherwise stated)</th>
<th>Targets 2007/08</th>
<th>Targets 2008/09</th>
<th>Targets 2009/10</th>
<th>Lead partner</th>
</tr>
</thead>
<tbody>
<tr>
<td>Improving the health and well-being of people over 50 years of age by helping them to live a more physically active lifestyle (LPSA1)</td>
<td>The percentage of people over 50 years of age in Sutton participating in at least 30 minutes of moderate intensity sport and active recreation on 3 or more days per week</td>
<td>IPSOS / MORI Active People Survey taking place in Autumn</td>
<td>No Survey</td>
<td>No Survey</td>
<td>IPSOS MORI 4.5% increase on baseline by survey</td>
<td>LB Sutton</td>
</tr>
<tr>
<td></td>
<td></td>
<td>4.5% increase on baseline by survey</td>
<td></td>
<td></td>
<td></td>
<td>LB Sutton</td>
</tr>
<tr>
<td></td>
<td>The number of active participants aged 65 years and over in a range of physical activity classes and sessions held in sheltered housing, day care centres and residential and nursing homes</td>
<td>0</td>
<td>250</td>
<td>250</td>
<td>Cumulative increase to 500 total by 30/05/09</td>
<td>LB Sutton</td>
</tr>
<tr>
<td>Improve the independence and choice of vulnerable adults (LPSA12) cross referenced to full target in Health and Well being theme.</td>
<td>The number of older people in the London Borough of Sutton helped to live at home per 1,000 population aged 65 or over</td>
<td>2004/05 78.46</td>
<td>31/03/08 100</td>
<td>LPSA contract completed.</td>
<td>LPSA contract completed.</td>
<td>LB Sutton</td>
</tr>
</tbody>
</table>

LPSA2 Negotiated Outcome

- Improving the health and well-being of people over 50 years of age by helping them to live a more physically active lifestyle (LPSA1):
  - Baselines 2006/07: No Survey
  - Targets 2007/08: No Survey
  - Targets 2008/09: IPSOS MORI 4.5% increase on baseline by survey
  - Lead partner: LB Sutton

- Improving the independence and choice of vulnerable adults (LPSA12) cross referenced to full target in Health and Well being theme.
  - Baselines 2006/07: 78.46
  - Targets 2007/08: 100
  - Lead partner: LB Sutton
This page is intentionally left blank