

**STRATEGY AND RESOURCES COMMITTEE****16 July 2018 at 7.30 pm**

**MEMBERS:** Councillor Ruth Dombey (Chair), Councillor Jayne McCoy (Vice-Chair) and Councillors Manuel Abellan, Jean Crossby, Sunita Gordon, Amy Haldane, Marlene Heron, Marian James, Tim Crowley, Holly Ramsey, Jed Dwight, Tom Drummond and Tim Foster

**ABSENT** Councillor(s) Steve Penneck and David Hicks

**4. APOLOGIES FOR ABSENCE**

Apologies for absence were received from Councillors David Hicks and Steve Penneck. Councillor Jane Pascoe attended as a substitute for Councillor David Hicks and Councillor Chris Williams attended as a substitute for Councillor Steve Penneck.

The chair advised that Item 8, Portage Spin out, would be taken at the end of the agenda due to the exempt information expected to be discussed.

**5. DECLARATIONS OF INTEREST**

Councillor Crowley declared a disclosable pecuniary interest in relation to item 12 Alexander Gardens, as he was involved in a property company who had an interest in the adjoining property.

**6. ANY ITEMS THE CHAIR DEEMS URGENT**

There were no urgent items.

**7. MINUTES**

The minutes of the meetings held on 5 February 2018 and 21 May 2018 were approved as a correct record and signed by the Chair.

**8. END OF YEAR PERFORMANCE AND FINANCE REPORT 2017/18**

The Assistant Director - Customers, Commissioning and Governance and Assistant Director - Shared Finance Service introduced the report. The Chair thanked officers for delivering the priorities of the Council and delivering the budget on track.

**Resolved**

1. That the outturn performance against Corporate Plan indicators and 2017 residents' survey results be noted.
2. That the performance against 2017/18 Strategic Commissioning plan and the key achievements for the current corporate plan be noted.

**Strategy and Resources Committee  
16 July 2018**

3. That the corporate risk register be noted.
4. That the General Fund revenue financial outturn position of a net underspend of £0.160m (0.1%) against an approved net budget of £140.785m be noted.
5. That the non-grant carry forward £0.388m of unspent revenue budgets including promoting independence, troubled families and public realm to be funded from reserves (paragraph 8.4 of the report) be agreed.
6. That the proposed reserve transfers as set out in Appendix G of the report be approved.
7. That the proposed net increase of £5.457m to the Capital Programme 2018/19 summarised in Appendix F of the report be approved, mainly due to expenditure being re-phased from 2017/18.

**9. QUARTER ONE - PERFORMANCE AND FINANCE REPORT**

The Assistant Director - Customers, Commissioning and Governance and Assistant Director - Shared Finance Service introduced the report.

Members requested the full list of potential indicators be circulated to the committee and that the final list reflects the results of the residents' survey and the revised focus on Outcomes Based Commissioning.

**Resolved**

1. That the proposed set of performance indicators be approved (by email following the circulation of a wider list of potential indicators) to be reported to the committee during 2018/19 and to receive reports by exception on performance issues in these area.
2. That the capital programme adjustments shown under Appendix A of the report be approved.

**10. COMMISSIONING AND FINANCIAL PLANNING 19/20 TO 21/22**

The Strategic Director - Resources gave a presentation on the Council's financial position in relation to commissioning and financial planning for 2019-2022.

Members discussed the impact of the delayed Green Paper on social care funding, the impact of business rates being retained locally, the impact of an increased council tax base in terms of increased population and demand for services. Members discussed how rigid proposals were in relation to increasing levels of council tax and whether there were opportunities for a zero based accountancy approach.

Members noted the significant amount of savings delivered over the previous years and the impact that has had on residents, whilst still facing the need to deliver further savings.

Members were advised that the Council had a statutory obligation to present a balanced budget but members had discretion on how that was achieved whether through increased levels of council tax or savings alone.

Members highlighted that carers also included young carers and that the role of carers had a significant impact on supporting vulnerable people in the borough.

**Resolved**

**Strategy and Resources Committee****16 July 2018**

1. That the Medium Term Financial Forecast to 2022/23 summarised in Appendix A of the report, showing a cumulative budget gap of £24.5m by 2022/23, be noted
2. That the Outcomes Based Commissioning approach be agreed.
3. That the new outline Corporate Plan be adopted, attached as Appendix B, and the final full version referred to council for debate

Councillor Crowley indicated that members of the Conservative group were abstaining from the vote in relation to recommendation 3, but endorsed the referral of the Corporate Plan to Council. Councillor Tim Foster also abstained from the vote in relation to recommendation 3.

**11. VCSE INFRASTRUCTURE CONTRACT**

The Assistant Director - Customers, Commissioning and Governance introduced the report.

Members discussed the governance arrangements of the contract award and whether a delegation to officers to award the final contract was appropriate. The recommendations were agreed subject to members being given further opportunities to receive briefings on the governance arrangements and give feedback on these.

The Chief Executive reassured members that all decisions delegated to officers by a committee were subject to openness and transparency regulations and would be published online.

**Resolved**

1. That the draft specification attached at appendix A to the report be approved
2. That the reduction in budget provision for this contract as part of the decision taken in February 2017 - this will mean an upper limit of £300k p.a. in line with our council savings plans, be noted
3. That authority be delegated to the Chief Executive, in consultation with the Lead Member for the Voluntary Sector, to award a 5 year contract (with an option to extend for a further 2 years) to the successful bidder according to the outcomes of the procurement process.

**12. FUTURE INTEGRATION OF CHILDREN'S SERVICES**

The Director of Public Health introduced the report. Members discussed where the services would be located and what options of delivery had been considered. Officers advised that the decision to bring the service in house was to enable a full review of services offered which an immediate re-procurement exercise would not enable, in the context of the wider children's transformation project.

**Resolved**

1. That it be approved in principle, to bring back in house the health visiting and school nursing service once the current contract with the Royal Marsden Hospital comes to an end (currently scheduled to end March 2019).
2. That the commencement of work with health partners on a wider root and branch review of children's community services in Sutton with the aim to reduce fragmentation and duplication in the system and provide families with more accessible, tailored and timely information and support, be approved. This review of children's community services would become an integral part of the Council's own outcome-based commissioning review framework.

**Strategy and Resources Committee****16 July 2018**

3. That it be noted that officers will need further time to agree the operational issues of this proposal with wider Sutton Health and Care partners and the Royal Marsden. A further paper will update the Committee on proposed timelines and the programme management approach including key risks and mitigations.

**13. PROCUREMENT PROCESS FOR INTEGRATED SEXUAL HEALTH SERVICE**

The Director of Public Health introduced the report.

**Resolved**

1. That the commencement of a formal procurement process for a new integrated sexual health service be agreed,
2. That authority be delegated to the Director of Public Health, in consultation with the Leader of the Council, to award the contract at the end of the tender process.

**14. ALEXANDRA GARDENS**

Councillor Crowley left the meeting for the duration of the item.

The Head of Asset Management introduced the report.

Members discussed why the approach to deliver new build housing in this location was via Sutton Living rather than the Housing Revenue Account (HRA). Members questioned the assumption that planning permission would be awarded and it was suggested that the grant of the lease was awarded subject to planning permission being granted.

The Chief Executive clarified that the decision before the committee had no relation to planning decisions. Any decision taken by the Planning Committee was independent of the strategic decision making of the Council.

**Resolved**

1. The grant of a 125 year lease to Sutton Living Limited of the land edged red on the plan at Section 8 of the report, on terms set out in the accompanying Exempt appendix A and otherwise as negotiated by the Assistant Director (Asset Planning, Management and Capital Delivery), be agreed subject to planning permission being awarded.
2. Agree in principle to make a Compulsory Purchase Order if needed to acquire all or part of the land shown edged red in the plan at Section 8 of the report;
3. That a programme of works to improve the existing dwellings adjacent to the site be carried out.

**15. REVIEW OF APPOINTMENTS TO OUTSIDE BODIES 2018**

The Head of Committee and Management Support updated that it was recommended Councillor Muhammed Sadiq be appointed to the Town Twinning Association. Members requested information on the difference in appointing to the Limes College and STARS, Officers advised that advice would be circulated outside of the meeting.

**Resolved**

1. That it be agreed to appoint to the list of outside bodies as set out in Appendix A of the report.

**Strategy and Resources Committee  
16 July 2018**

2. That the names of those appointed as set out in Appendix A of the report be agreed.
3. That authority be delegated to the Monitoring Officer to authorise the appointments of named representatives which are still to be confirmed, as set out in Appendix A to the report.

## **16. EXCLUSION OF THE PUBLIC AND PRESS**

### **Resolved**

That the public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in paragraph 3 Schedule 12A of the Local Government Act 1972.

## **17. PORTAGE SPIN OUT**

The Head of Strategic Business and Portage Coordinator introduced the report. Members discussed the detail of the business case. Members were positive about the overall proposal but were concerned that the business case did not outline in enough depth the commercial viability of the proposal. Members requested that the recommendations be amended, with a further report coming to the committee in October.

### **Resolved**

1. Note the transition of the internal Portage Service into Community Interest Company (CIC) in order to expand its services (as set out in the exempt business plan), including the proposed financial and contractual arrangements needed or expected to be needed (see appendix A) and receive a further report on the final business plan, to come back to the committee to seek approval in October 2018
2. Should the delay in securing formal approval put at risk the opportunities for private investment, approve the use of urgency procedures, subject to full consultation with all political groups on the detailed business plan.

The meeting ended at 9.54 pm

Chair: .....

Date: .....

This page is intentionally left blank