

2019/20 Explanation of Revenue Budget Variations		Appendix A
Directorate and Service	Explanation of variation	Amount of variation £'000
People Services		
Children's Social Care	Use of agency social workers	372
	Additional high cost residential and secure placements;	362
	Additional grant income for under 18 Unaccompanied Asylum Seeker Children	(423)
	Lower legal costs due to lower volume	(101)
	Other variations	(31)
	Total Children's Social Care	179
Education	SEND/Assisted Travel. Against a savings target of £1 042m, savings of £748k were achieved. Main reasons for overspend relate to demand exceeding 2019/20 growth allocation and rephasing of Sherwood Park routes being recommenced through the DPS from January to April 2020.	294
	Other variations	(40)
	Total Education	254
Total People Services		434
Sutton College		
	In year-deficit primarily due to the reduction in fee paying enrolments. Sutton College is not unique in this as participation rates in adult learning has declined nationally by nearly 4 million since 2010. The projected income was also over inflated and not based on trend data or the curriculum plan.	314
Total Sutton College		314
Environment, Housing and Regeneration		
Planning and Building Control	Building Control deficits from previous years charged to revenue in 2019/20 (£83k overspend). In-year fee income reduced (£142k) due to declining business and reduced market share	225
	Agency staff required for statutory compliance - unable to recruit permanently due to surveyor shortage	152
	Other variances	(50)
	Total Planning and Building Control	327
Environment & Community Safety	Annual review process with contractors leading to increased prices	350
	Increased waste disposal costs to preserve recycling rate (additional treatment of contaminated waste)	114
	Safer Sutton Partnership - underspend due to reduced MetPatrol, and expected liabilities not fully materialising	(83)
	Total Environment & Community Safety	380
Housing & Regeneration	£164k temporary accommodation underspend - reduced B&B costs due to fewer accommodation bookings	(164)
	£107k underspend on Housing and Support budgets - creditor accrual not materialised and budgets unused	(107)
	Other variances	(56)
	Total Housing & Regeneration	(327)
Highways & Transport Services	Additional underspend due to a lower level of spend on footway and other reactive maintenance works. There were constraints in ability to mobilise extra contractor resources during busy time of the financial year, coupled with network access restraints. There were also some unexpected savings through our ability to do works during the day, rather than more expensive night works.	(313)
	Total Highways & Transport Services	(313)
Regulatory Services	Overspend in coroner service offset by high vacancy rate	46
	Total Regulatory Services	46
Total Environment, Housing and Regeneration		113
Chief Executive's		
Public Health	Underspend on new Sexual Health contract & delayed data made forecasting difficult. Volumes lower than provider estimated, plus COVID impact.	(264)
	Underspend on NHS Health Checks - GP Fed provider struggled to achieve targets due to NHS re-configuration, which led to underperformance - mitigated mid-year with re-negotiation of contract based on PBR	(140)
	Underspend on Children's Health Service. Staffing vacancies, now being addressed through recruitment drive. Budget held for potential further IT costs, not required at year end.	(140)
	Staff underspend - PH Consultant not recruited in 19/20	(120)
	Transfer of underspend Public Health grant to Public Health reserve	664
	Total Public Health	0
Wellbeing	Underspend on Concessionary Fares	(208)
	Underspend on the S&I Team - higher than expected income from CCG for CHC.	(133)
	Underspend on Libraries & Heritage. Management restructure and vacancies held. Identification of income from external users not previously received	(108)
	Underspend on Leisure Services. Revised management fees inflated by CPI in 19/20 - not reflected in budget.	(95)
	Underspend on Wellbeing mgmt. Staff transfer to Peoples and no training costs incurred	(75)
	Taxicard lower management charges and 18/19 refund from London Councils	(43)
	Set aside for successful Culture bid	(35)
	Other variances	24
	Total Wellbeing	(673)
Customers, Commissioning & Governance	Overspend costs associated with in-sourcing the previously commissioned comms service, with notable items including agency staffing and creative and design expenditure.	105
	Overspend within Commissioning Practice & Quality is due to LSCB contribution projected funding corrections, and £12k extra expenditure in relation to serious case reviews.	37
	Other variances	14
	Underspend within Corporate Commissioning a reduction of 7k in respect of extra expenditure around business change projects.	(32)
	Underspend within Outcomes Commissioning in respect of winter pressures funding not previously projected.	(32)
	Total Wellbeing	92
Total Chief Executive's		(581)
Resources		
Business Services	Insurance underspend, staff savings within support functions	(200)
	Staff savings within support functions	(146)
	Other variances	(81)
	Total Business Services	(427)
Property Services	Asset Management, mainly a reduction in MRP projections and increased income from rent reviews	(286)
	Facilities Management - reduction in premises costs, postage and general repairs.	(102)
	Underspend within Programme & Project Management	(76)
	Underspend under Data & Systems	(74)
	Total Property Services	(538)
Legal Services	Lower costs than projected and realigning of service budgets; a slight increase in income recovery of £9k	(75)
	Total Legal Services	(75)
Finance	Early delivery of savings reflected in 20/21 budget	(103)
	Charges to companies & Pension Fund reflecting staff time spent supporting these areas above planned level	(91)
	Delay in "go live" of counter fraud hub	(54)
	External audit fees and internal audit (£42k) Underspend.	(40)
	Other variances	36
	Total Finance	(252)
ICT	£686K unachievable savings on ICT Support and services, retained Services and E-volve Digital Programme	686
	£130k shortfall in the income received from Street Naming and Numbering and the underspend (£115k) on service delivery	130
	Other variances	(114)
	Total ICT	702
	Other Resources variances	40
Total Resources		(550)
Corporate items		
	Additional government grants of £642k, mostly in respect of Section 31 Grants for business rates allowances and reliefs in relation to the London Business Rates Pool	(642)
	Reduced pensions deficit payment from other scheme employers of £190k	190
	Other variances	213
		(239)
Total Net Underspend		(510)

